

National Commission on the Next Level of Excellence: Panel on The College

Tier One Recommendations – Spring 2000	Outcomes – as of Fall 2004
<p>1. Center for Italian Culture Building – this cooperative University/community building project will provide office and classroom space for College humanities departments. Estimated Cost: \$2,500,000 (raised)</p>	<p><i>Achieved.</i> While a project to build a Center for Italian Culture was ultimately not pursued by the Pacific Italian Alliance and University, the spirit of the project was eventually absorbed into a new building project, an annex to the Wendell Phillips Center which could house the Pacific Humanities Center and the Humanities departments of the College. With \$2M in bond financing and other funds (\$75,000 for the Ornelas Language Lab), the Humanities Building was opened in Fall 2004. Humanities faculty have been relocated to WPC and the new building, and other building renovations are planned for the future.</p>
<p>2. Chairs for Exchange Faculty in the Arts, Humanities, Social Sciences and Natural Sciences. Estimated Cost: \$2,000,000*</p>	<p><i>Not yet achieved.</i> While this remains a desirable goal, the College has focused on raising funds for endowed chairs in all disciplines (rather than for exchange faculty). Endowed chairs exist in History and Economics. The Arlen Hansen Chair in English has recently been established with a gift of \$500,000 (part of the \$1.5M needed for the endowment).</p>
<p>3. Experiential Learning Fund – stipends for student and faculty participation; equipment; travel expenses, etc. Estimated Cost: \$1,500,000*</p>	<p><i>Not yet achieved.</i> Although this fund is not a part of the current Campaign, the College is developing a \$1M endowment for general operating support expenses, which may include support for experiential learning.</p>
<p>4. Fund for Technological Renewal in classrooms, laboratories, and offices. Estimated Cost: \$5,000,000*</p>	<p><i>In progress.</i> A technology fund is a goal of the current campaign. The College has taken a number of steps including: (1) Establishment of the College IT Office, (2) hiring of a College IT Director and staff of two (one to be added in 2005), (3) development of a College IT strategic plan including plans for computer refresh through internal reallocation, (4) refresh of college faculty computers with university resources, (5) conducted review of departmental IT needs, (6) assumed all help desk functions for the College, (7) establishment of the Ornelas Language Laboratory, (8) purchase of lap-top cart for use in WPC, (9) refresh of Graphics Computer Lab, among other things.</p>

National Commission on the Next Level of Excellence: Panel on The College

Tier One Recommendations – Spring 2000	Outcomes – as of Fall 2004
<p>5. The Harold S. “Jake” Jacoby Center for Community and Regional Studies. Estimated Cost: \$1,250,000* (\$250,000 raised); Research Vehicle Fund: \$1,000,000*; Baker Fund for Practical Politics \$1,000,000*</p>	<p><i>In progress.</i> The establishment of an endowment to support this program is a campaign goal, with modest progress to date. The endowment will support needed renovations in WPC, vans for transporting students to internship sites, and other expenses. (The Baker Fund, proposed as an alumni fundraising vehicle, was not pursued.) The Jacoby Center mission and programs is under intensive review in 2004-05. The Jacoby Board is very much involved in this process. In the coming year faculty hires in the departments of Political Science and Sociology will enhance the research capacity of the Center, as a part of their workload is assigned to the Center.</p>
<p>6. Natural Sciences Complex – classrooms, labs, offices - to support growth in Biological Sciences, Physics, the Ph.D. in Chemistry, and other sciences, with up-to-date technology and safety features. Estimated Cost: \$25,000,000</p>	<p><i>In progress.</i> This goal, to raise \$20M for the Natural Sciences Building, is the top priority of the University Campaign. To date, \$5M has been raised and the College expects to meet the goal.</p>

Tier Two Recommendations – Spring 2000	Outcomes – as of Fall 2004
<p>1. Chairs (new) in Key Disciplines: Asian Studies (Art, Language, History), Forensics, Classics, American Film, State and Local Government, Sacred Texts, Directing, Psychology. Estimated Cost: \$15,000,000 – 20,000,000*</p>	<p><i>Not yet achieved.</i> See Tier One, Recommendation 2 regarding College goals for endowed chairs. The College is not specifically seeking to establish chairs in these areas, although faculty recruitment efforts are ongoing in 2004-05 to appoint a new faculty member (replacement) in forensics, two new faculty members (replacement) in Psychology (including a new department chair), and a new faculty line in sacred texts in the Department of Religious and Classical Studies (the merger of these two departments was effective July 1, 2005).</p>
<p>2. Musical Theatre Program – this proposed program would link liberal arts and professional programs through collaboration between the Department of Theatre Arts and the Conservatory of Music. Estimated Cost: \$1,500,000*</p>	<p><i>In progress.</i> The feasibility of the development of a Musical Theatre program was studied to determine what will be required to obtain NAST accreditation. A new faculty position in dance and movement has been added; an additional faculty line is still needed in coaching/accompanying. This is not an endowment goal at the present time.</p>

National Commission on the Next Level of Excellence: Panel on The College

Tier Two Recommendations – Spring 2000	Outcomes – as of Fall 2004
3. Pacific Humanities Center – to stimulate curricular and co-curricular cooperation among humanities disciplines; promote public programs and undergraduate research in the humanities, invite humanities scholars to campus. Estimated Cost: \$1,500,000*	<i>In progress.</i> The Pacific Humanities Center is a thriving concern with an energetic director and assistant director. The Center programs are vibrant and well subscribed. Various sources of funding for the programs are being pursued including a National Endowment for the Humanities (NEH) challenge grant. The endowment goal for this program is \$1.0M.
4. Scholarships for Student Leaders, Undergraduate Research, and Arts and Humanities Students. Estimated Cost: \$8,000,000*	<i>In progress.</i> Developing such scholarships is part of the College campaign goals and work in this area continues.
5. Visual and Performing Arts Partnership – funds for innovative and cooperative ventures. Estimated Cost: \$3,000,000*	<i>In progress.</i> The Art Enrichment Program funded through a grant from Tom and Gordon Zuckerman has allowed the development of a vigorous visual arts gallery program and funded a number of important College-community programs including <i>Aquatopia</i> and <i>Visions in Clay</i> . The College continues to work toward building a \$1.0M endowment for this goal.

Tier Three Recommendations – Spring 2000	Outcomes – as of Fall 2004
1. College Lecture Series – to expand to various disciplines. Estimated Cost: \$1,000,000*	<i>In progress.</i> The College is working with Raymond College alums to develop an endowment in the name of Mike Wagner. A \$1.0M goal has been set. Separately, a \$300,000 gift has been received to support a lecture series in the humanities. The Colliver lectures of the Department of Religious Studies continue to bring outstanding speakers to campus. The Pope John XXIII lecture organized by the Department of Political Science also provides funding for lecturers.
2. John Muir Center for Environmental Studies-increase visibility, support programs and conferences. Estimated Cost: \$1,500,000*	<i>Not yet achieved.</i> The Campaign staff continue to work with the Library’s Special Collections Department and the Muir and Hanna families to support Muir programs at Pacific.

National Commission on the Next Level of Excellence: Panel on The College

Tier Three Recommendations – Spring 2000	Outcomes – as of Fall 2004
<p>3. New Studio Theatre – improved location and equipment. Estimated Cost: \$5,000,000</p>	<p><i>Not yet achieved.</i> Although this is not a current campaign goal, the College continues to seek funds for a new studio theatre.</p>
<p>4. Pharmaceutical and Chemical Sciences Graduate Program – endowment support for research equipment and other expenses. Estimated Cost: \$2,000,000*</p>	<p><i>Not yet achieved.</i> Grant-writing is being pursued to obtain external funding for this program. To date, however, the program is supported by funds from the College and the TJL School of Pharmacy and Health Sciences. The College has instituted a national search for a chair of its Department of Chemistry in support of this program.</p>
<p>5. Undergraduate Research Initiative – stipends for faculty and student and funds for equipment and travel. Estimated Cost: \$2,000,000*</p>	<p><i>In progress.</i> In 2002, the University became an institutional member of the Council on Undergraduate Research (CUR). In 2005, the Office of Sponsored Programs (OSP) will be offering funding to faculty to attend CUR faculty development workshops. In addition, OSP has offered 20 awards since 2002, each in the amount of \$500, to support undergraduate research. These funds supplement other prizes and awards for student-faculty research projects (the Hoefer Prize, \$2,500 to both faculty member and student; Dreyfus Foundation Award, \$2,500 for the student and \$500 for the faculty mentor).</p> <p>Within the College, the \$1.0M general college endowment fund (a campaign goal, see Tier 1, Recommendation 3 above) may eventually provide some additional support.</p>
<p>6. Visual Communication: Multi-Media Fund – to support curricular emphases in graphic design and multi-media studies. Estimated Cost: \$1,500,000*</p>	<p><i>Not being pursued or no longer relevant.</i> Since 2001, curricular emphases in Department of Communication have been defined as Forensics and Public Relations (rather than multi-media studies) while graphic design is an emerging emphasis in the Department of Visual Arts. Although this is not a specific campaign goal, the \$1.0M general college endowment fund (a campaign goal, see Tier 1, Recommendation 3 above) may be able to support the needs of the Graphic Design program.</p>

November 2005

An asterisk (*) appears by amounts that are to be considered endowments.