Form	990
Form	<b>3</b> 30

Department of the Treasury

## PUBLIC DISCLOSURE COPY Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2022

**Open to Public** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information

		Venue Service	do to www.irs.gov/Form990 for instructions and the lates	t information.		Inspection
<u>A</u>			dar year, or tax year beginning 07/01 , 2022, and end	<b>ing</b> 06/3	0	<b>, 20</b> 23
В	Check	if applicable:	C Name of organization UNIVERSITY OF THE PACIFIC		D Empl	loyer identification number
	Addres	ss change	Doing business as			94-1156266
	Name	change	Number and street (or P.O. box if mail is not delivered to street address) 3601 PACIFIC AVENUE	Room/suite	E Telep	hone number
	Initial r	return		(209) 946-7704		
	Final re	eturn/terminated	City or town, state or province, country, and ZIP or foreign postal code			
	Amend	ded return	STOCKTON, CA 95211		G Gross	s receipts \$ 1,036,391,00
	Applica	ation pending	F Name and address of principal officer: CHRISTOPHER CALLAHAN, PRESID	ENT H(a) Is this a gro	up return f	or subordinates? 🗌 Yes 🗹 N
			SAME AS C ABOVE	H(b) Are all su	bordinal	tes included? 🗌 Yes 🗌 N
<u> </u>	Tax-ex	empt status:	✓ 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) or 527	lf "No," a	ttach a li	ist. See instructions.
J	Websit	te: WWW.PA	CIFIC.EDU	H(c) Group e	emption	number
к		f organization: 🗹	Corporation Trust Association Other L Year of form	nation: 1851	M State	of legal domicile: CA
Ρ	art I	Summa				
	1	Briefly des	cribe the organization's mission or most significant activities: TO P	ROVIDE A SUPER	RIOR,	
Se		STUDENT-	CENTERED LEARNING EXPERIENCE INTEGRATING LIBERAL ARTS AN	D PROFESSIONA	LEDU	CATION AND
nan			ED ON SCHEDULE O)			
ven	2	Check this	box 🔲 if the organization discontinued its operations or disposed	of more than 25	% of it	s net assets.
Activities & Governance	3	Number of	voting members of the governing body (Part VI, line 1a)		3	2
ø	4	Number of	independent voting members of the governing body (Part VI, line 1	b)	4	2
ties	5	Total numb	or of individuals such as the set of a second result of the		5	4,26
ť	6	Total numb	er of volunteers (estimate if necessary)		6	.,
Ac	7a	Total unrela			7a	(1,058,038
	b	Net unrelat	ed business taxable income from Form 990-T, Part I, line 11		7b	( ,,,
				Prior Year	1	Current Year
Ð	8	Contributio	ns and grants (Part VIII, line 1h)	48,4	70,309	50,107,140
Revenue	9	Program se	rvice revenue (Part VIII, line 2g)	381,8	1,603	400,430,150
eve	10		income (Part VIII, column (A), lines 3, 4, and 7d)		03,630	23,919,375
œ	11	Other rever	nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		, 75,228	14,287,345
	12	Total reven	ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)		90,770	488,744,010
	13	Grants and	similar amounts paid (Part IX, column (A), lines 1-3)	111.00	09,603	115,361,077
	14	Benefits pa	id to or for members (Part IX, column (A), line 4)			
ŝ	15	Salaries, otl	ner compensation, employee benefits (Part IX, column (A), lines 5–10)	211,9	14,271	226,346,625
Expenses	16a	Professiona	al fundraising fees (Part IX, column (A), line 11e)		78,025	77,269
be	b	Total fundra	aising expenses (Part IX, column (D), line 25) 2,897,193		-,	11,200
ш	17		nses (Part IX, column (A), lines 11a–11d, 11f–24e)	115,25	57.329	127,867,230
	18		ises. Add lines 13–17 (must equal Part IX, column (A), line 25)	438,35		469,652,201
					31,542	19,091,809
	19	11010110010		10,001,000		
es Sex	19	novenue ie	ss expenses. Subtract line 18 from line 12		nt Year	End of Vear
sets or lances	19 20			Beginning of Curre		End of Year
Assets or Balances	20	Total asset	s (Part X, line 16)	Beginning of Curre 1,275,23	87,584	1,312,881,087
Net Assets or Fund Balances		Total asset Total liabilit		Beginning of Curre	87,584 6,436	End of Year 1,312,881,087 243,146,072 1,069,735,015

				ago.
Sign	Signature of officer	14	Date	5/6/24
Here	JAMES WALSH, CHIEF FINANCIAL O			
	Type or print name and title			
Paid Preparer	Print/Type preparer's name INAS RAOUF	Preparer's signature	Date 5/4/24	Check if PTIN self-employed P01254678
ricparer				

18101 VON KARMAN AVENUE, SUITE 1700, IRVINE, CA 92612

May the IRS discuss this return with the preparer shown above? See instructions For Paperwork Reduction Act Notice, see the separate instructions.

**ERNST & YOUNG US LLP** 

Firm's EIN

Phone no.

34-6565596

(949) 794-2300

✓Yes □No

Form 990 (2022)

Use Only

Firm's name

Firm's address

.

	90 (2022) Page
Part	
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	TO PROVIDE A SUPERIOR, STUDENT-CENTERED LEARNING EXPERIENCE INTEGRATING LIBERAL ARTS AND
	PROFESSIONAL EDUCATION AND PREPARING INDIVIDUALS FOR LASTING ACHIEVEMENT AND RESPONSIBLE
	LEADERSHIP IN THEIR CAREERS AND COMMUNITIES.
2	Did the organization undertake any significant program services during the year which were not listed on the
2	prior Form 990 or 990-EZ?
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to othe the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 249,203,502 including grants of \$) (Revenue \$ 373,462,458 )
	INSTRUCTION, DEPARTMENTAL AND ACADEMIC SUPPORT: INCLUDES THE SALARIES, BENEFITS, SUPPLIES AND
	DEPARTMENTAL SUPPORT NECESSARY TO DELIVER HIGHER EDUCATION SERVICES FOR THE UNIVERSITY'S
	APPROXIMATELY 6,000 UNDERGRADUATE, GRADUATE AND PROFESSIONAL STUDENTS ACROSS THREE NORTHERN
	CALIFORNIA CAMPUSES. THE UNIVERSITY'S MAIN CAMPUS IN STOCKTON COMBINES MANY OF THE ADVANTAGES OF
	A LARGER UNIVERSITY WITH THOSE OF A SMALL LIBERAL ARTS COLLEGE, OFFERING A BROAD ARRAY OF
	UNDERGRADUATE, GRADUATE AND PROFESSIONAL DEGREE PROGRAMS THROUGH VARIOUS SCHOOLS, INCLUDING THE
	COLLEGE OF THE PACIFIC, THE SCHOOL OF ENGINEERING AND COMPUTER SCIENCE, THE CONSERVATORY OF
	MUSIC, THE EBERHARDT SCHOOL OF BUSINESS, BENERD COLLEGE, AND THE THOMAS J. LONG SCHOOL OF
	PHARMACY. THE SAN FRANCISCO CAMPUS IS HOME TO THE ARTHUR A. DUGONI SCHOOL OF DENTISTRY, ONE OF
	THE LEADING DENTAL SCHOOLS IN THE NATION AND SEVERAL OTHER NEW ACADEMIC PROGRAMS INCLUDING: DATA
	ANALYTICS, AUDIOLOGY, AND MUSIC THERAPY. THE SACRAMENTO CAMPUS IS HOME TO THE MCGEORGE SCHOOL OF
	(CONTINUED ON SCHEDULE O)
4b	(Code: ) (Expenses \$ 172,107,548 including grants of \$ 115,361,077 ) (Revenue \$ 2,169,030 ) STUDENT SERVICES, SCHOLARSHIPS AND FINANCIAL AID: INCLUDES EXPENDITURES FOR ALL FORMS OF
	STUDENT AID AND EXPENDITURES FOR THE EDUCATION AND SUPPORT OF THE UNIVERSITY'S APPROXIMATELY
	6,000 STUDENTS. THE UNIVERSITY'S FINANCIAL AID PROGRAM DEMONSTRATES AN ONGOING COMMITMENT TO
	PUT A QUALITY EDUCATION WITHIN REACH, PROVIDING A WIDE RANGE OF SCHOLARSHIPS AND GRANTS,
	INCLUDING MATCHING CAL GRANTS FOR STUDENTS WHO QUALIFY. THE UNIVERSITY'S FOUR-YEAR GUARANTEE
	PROVIDES STUDENTS ASSURANCE THEY WILL BE ABLE TO GET THE CLASSES THEY NEED TO GRADUATE ON TIME.
4c	(Code:) (Expenses \$13,712,044_including grants of \$) (Revenue \$34,408,350_)
	AUXILIARY ACTIVITIES: INCLUDES SERVICES THAT SUPPORT EDUCATIONAL ACTIVITIES, INCLUDING CAMPUS
	BOOKSTORES, FITNESS CENTER, DINING SERVICES, RESIDENTIAL LIFE AND HOUSING.
	· · · · · · · · · · · · · · · · · · ·
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 14,186,114 including grants of \$ 0 ) (Revenue \$ 0 )
4e	Total program service expenses449,209,208

2

Form 99	0 (2022)		F	Page <b>3</b>
Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		~
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	~	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i> .	5		~
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If</i> "Yes," <i>complete Schedule D, Part I</i>	6		~
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		~
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	~	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9		~
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .	10	~	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b	v	
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		~
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		~
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	~	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	v	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	v	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		~
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	~	
14a	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	14a	~	
b	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>		r	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	14b	•	~
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	15		~
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on	16		
18	Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17	<i>v</i>	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	18	v	
20a	If "Yes," complete Schedule G, Part III	19 20a		
20a b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		-
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		~

3

Form **990** (2022)

Part	IV Checklist of Required Schedules (continued)			Page
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	~	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .	23	~	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	 24a	~	
b c	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		~ ~
d 5a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	24d 25a		~ ~
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		~
6	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		~
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	~	
8	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
а	"Yes," complete Schedule L, Part IV	28a	~	
b c	A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28b 28c		~
29 80	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	29	~ ~	
51 52	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	31		~ ~
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	~	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	~	
b b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b		~
6	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		~
7	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		~
8	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O	38	~	
Part	V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			
1a b c	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable1507Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable14Did the organization comply with backup withholding rules for reportable payments to vendors and14		Yes	No
	reportable gaming (gambling) winnings to prize winners?	1c	~	

Form **990** (2022)

	0 (2022)		F	-age <b>5</b>
Part			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return <b>2a</b> 4,260			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	~	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	~	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O .	3b	~	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	~	
b	If "Yes," enter the name of the foreign country AU			
5a	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		V
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		-
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	~	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	~	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		~
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the	7h		
0	sponsoring organizations maintaining donor advised runds. Did a donor advised rund maintained by the	8		
9	Sponsoring organizations maintaining donor advised funds.	0		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	4.5		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b 13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year <b>12b Section 501(c)(29) qualified nonprofit health insurance issuers.</b>			
13 a	Is the organization licensed to issue qualified health plans in more than one state?	13a		
u	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
с	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		~
10	If "Yes," see the instructions and file Form 4720, Schedule N.	10		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		~
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
	that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		
	If "Yes," complete Form 6069.			

Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See								
	Check if Schedule O contains a response or note to any line in this Part VI		<u> </u>	. 🗸					
Secti	on A. Governing Body and Management		Vee	Na					
1a	Enter the number of voting members of the governing body at the end of the tax year <b>1a</b> 26 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		Yes	No					
b 2	Enter the number of voting members included on line 1a, above, who are independent . <b>1b</b> 25 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		~					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3		~					
4 5 6	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? . Did the organization have members or stockholders?	4 5 6		レ レ レ					
7a b	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		~					
8	stockholders, or persons other than the governing body?	7b		~					
а	the year by the following: The governing body?	8a	~						
b 9	Each committee with authority to act on behalf of the governing body?	8b 9	~	~					
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	ue Co	ode.)						
10-	Did the eventienties have least charters by makes an efflicted?	10-	Yes	No V					
10a b	Did the organization have local chapters, branches, or affiliates?	10a 10b							
11a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe on Schedule O the process, if any, used by the organization to review this Form 990.	11a	~						
12a b	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a 12b	~ ~						
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done.	120	~						
13	Did the organization have a written whistleblower policy?	13	~						
14 15	Did the organization have a written document retention and destruction policy?	14	~						
а	The organization's CEO, Executive Director, or top management official	15a	~						
b 16a	Other officers or key employees of the organization	15b	~						
	with a taxable entity during the year?	16a		~					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b							
Secti	on C. Disclosure			1					
17 18	List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	Г (sec	tion {	501(c					

- Own website Another's website Upon request Other (explain on Schedule O)
   Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records. JAMES WALSH, 3601 PACIFIC AVENUE, STOCKTON, CA 95211, (209) 946-7704

Form 990 (2022)

6

Page 6

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								
(A)	(B)	Position (do not check more than one box, unless person is both an						(D)	(E)	(F)
Name and title	Average							Reportable	Reportable	Estimated amount
	hours	· · ·		nd a director/trustee)				compensation	compensation	of other
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/ 1099-MISC/ 1099-NEC)	from related organizations (W-2/ 1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) CALLAHAN, CHRISTOPHER	50.0					å				
PRESIDENT	0.0	~		~				699,466	0	177,888
(2) PERRY, LEONARD	50.0							000,400		111,000
HEAD COACH, MEN'S BASKETBALL	0.0	-				~		532,522	0	54,954
(3) LAM, DAVID	50.0							002,022	0	04,004
ASSOCIATE DEAN MEDICAL INTEGRATION, CHAIRPERSON ORAL AND MAXILLOFACIAL SURGERY,	0.0	-				~		463,005	0	52,908
(4) NADERSHAHI, NADER	50.0				~					
DEAN, DUGONI SCHOOL OF DENTISTRY	0.0							454,113	0	54,935
(5) PALLAVICINI, MARIA	50.0			~						
PROVOST	0.0	1						418,475	0	59,256
(6) MULLEN, KENNETH	50.0			~						
CHIEF OPERATING OFFICER	0.0	1						400,721	0	77,134
(7) BIEDERMANN, SCOTT	50.0			~						
VP, DEVELOPMENT	0.0	]						357,744	0	75,763
(8) SCHWARTZ, MICHAEL	50.0				~					
DEAN, MCGEORGE SCHOOL OF LAW	0.0							357,110	0	53,471
(9) BUGNARIU, NICOLETA	50.0				~					
DEAN, SCHOOL OF HEALTH SCIENCES	0.0							351,786	0	37,617
(10) ORWIN, ELIZABETH	50.0				V					
DEAN, ENGINEERING AND COMPUTER SCIENCE	0.0							343,763	0	73,754
(11) COX, DARREN	50.0					~				
ASSOCIATE PROFESSOR	0.0							323,646	0	41,971
(12) SPRECHER, ARTHUR	50.0	-		~						
VICE PRESIDENT TECHNOLOGY & CIO	0.0							317,651	0	68,928
(13) FERGUSON, CHRISTOPHER	50.0	-		~						75 7 40
VP, ENROLLMENT MANAGEMENT	0.0							315,944	0	75,748
(14) FERREIRA CABIDO, MARIA	50.0	-				~		040.005	_	44.004
ASSOCIATE PROFESSOR	0.0					•		313,665	0	41,961

Form **990** (2022)

С

Part VII Section A. Officers, Directors,	Trustees,	Key I	Emj	ploy	yee	s, an	d F	lighest Compe	ensated Emplo	yees (continued)
	(C)									
(A) Name and title	<b>(B)</b> Average hours	box,	unles	neck ss pe	erson	e than o is both or/trust	n an	(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/ 1099-MISC/ 1099-NEC)	from related organizations (W-2/ 1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(15) BLANDIZZI, MARIA	50.0									
VP, STUDENT LIFE	0.0			~				308,950	0	86,890
(16) LOMAX-GHIRARDUZZI, MARY	50.0									
VP, DIVERSITY, EQUITY, AND INCLUSION	0.0			~				305,281	0	57,287
(17) YARBOROUGH, CRAIG	50.0									
ASSOCIATE DEAN INSTITUTIONAL ADVANCEMENT	0.0					~		302,893	0	55,553
(18) MATSUMOTO, RAE	50.0									
DEAN, PHARMACY & HEALTH SCIENCES (OUTGOING)	0.0				~			301,099	0	44,096
(19) LUCAS, JANET	50.0									
ATHLETICS DIRECTOR	0.0				~			281,480	0	59,666
(20) CAMPBELL, PATRICIA	50.0									
DEAN, BENERD COLLEGE	0.0				~			268,228	0	26,893
(21) FRADEN, RENA	50.0									
DEAN, COLLEGE OF THE PACIFIC (OUTGOING)	0.0				~			264,635	0	34,380
(22) WITTE, PETER	50.0									
DEAN, CONSERVATORY OF MUSIC	0.0				V			241,847	0	60,110
(23) MOOTZ, FRANCIS	20.0									
PROFESSOR, MCGEORGE SCHOOL OF LAW	0.0						V	239,504	0	65,581
(24) ATTERBURY, GEORGE	20.0									
EMERITUS VP, DEVELOPMENT & ALUMNI	0.0						~	230,864	0	28,268
(25) (SEE STATEMENT)										
1b Subtotal								8,394,392	0	1,465,012

9,655,319 Total (add lines 1b and 1c) . . . . . . . . . . . d Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of 2 reportable compensation from the organization 417

. . .

- 3 Did the organization list any former officer, director, trustee, key employee, or highest compensated
- 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such
- 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person . . . . . . .

#### Section B. Independent Contractors

Total from continuation sheets to Part VII, Section A

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of 1 compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
ELLUCIAN COMPANY LP, 4 COUNTRY VIEW RD., MALVERN, PA 19355-1408	TECHNOLOGY	1,277,598
SHORELIGHT-TIGERCAT, LLC, SL EDUCATION LLC WORLD TRADE CTR, 2 SEAPORT LN, SUITE 500, BOSTON, MA 02210-2003	INTERNATIONAL EDUCATION	679,795
GL MHG STASO ROAD LLC, 2201 MARKET ST., GALVESTON, TX 77550-1527	SOLAR ENERGY SOLUTIONS	645,035
ZEEK TECHNOLOGIES LLC, 400 SUNRISE AVE., SUITE 130, ROSEVILLE, CA 95661	STAFFING	588,700
MISSION SMARTSPACE LLC, 1321 MISSION ST., SUITE 101, SAN FRANCISCO, CA 94103-3094	PROPERTY MANAGEMENT	398,355
2 Total number of independent contractors (including but not limited t	o those listed above) who	
received more than \$100,000 of compensation from the organization	32	

8

1,260,927

0

0

307,754

No

V

1,772,766

Yes

V

V

3

4

5

Form 9	90 (2022	2)								Page <b>9</b>
Part	t VIII									
		Check if Schedule	Осо	ntains a re	spon	ise or note to an	y line in this Pa	urt VIII		🔲
							<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512–514
rants, ounts	<b>1</b> a	Federated campaig	ns .		1a	0				
	b	Membership dues			1b	0				
D G	с	Fundraising events			1c	305,449				
fts Ir A	d	Related organizatio	ns .		1d	0				
Contributions, Gifts, Grants, and Other Similar Amounts	е	Government grants			1e	25,642,461				
	f	All other contribution and similar amounts no	ot inclu	uded above	1f	24,159,230				
oth	g	Noncash contributio								
ont		lines 1a-1f			1g					
<u>a</u> Õ	h	Total. Add lines 1a-	-1f .				50,107,140			
0						Business Code				
ice	2a	TUITION				611310	356,472,031	356,472,031	0	0
erv ue	b	DENTAL CLINIC				621210	15,023,674	15,023,674	0	0
ר S eni	С	AUXILIARY				541800	28,934,445	28,934,445	0	0
gram Ser Revenue	d									
Program Service Revenue	е									
Рг	f	All other program se					0	0	0	0
	g	Total. Add lines 2a-					400,430,150			
	3	Investment income					45 0 40 0 47			45 0 40 0 47
		other similar amoun	-				15,843,817	0	0	15,843,817
	4	Income from investr					0	0	0	0
	5	Royalties	· ·				0	0	0	0
		<b>a</b>		(i) Rea		(ii) Personal				
	6a	Gross rents	6a		9,187	0				
	b	Less: rental expenses	6b		9,767	0				
	C d	Rental income or (loss) Net rental income o	6c		9,420		4,489,420	0	(39,703)	4,529,123
	d			S) (i) Securit		(ii) Other	4,409,420	0	(39,703)	4,529,125
	7a	Gross amount from sales of assets			163					
		other than inventory	7a	553,48	4,643	0				
an	b	Less: cost or other basis								
		and sales expenses .	7b	545,40	9,085	0				
eve	с	Gain or (loss)	7c	8,07	5,558	0				
r R	d	Net gain or (loss)					8,075,558	0	(1,241,816)	9,317,374
Other Reven	8a	Gross income fro								
ō		events (not including	\$	305,449						
		of contributions re		d on line						
		1c). See Part IV, line			8a	224,521				
	b	Less: direct expens			8b	259,765				
	С	Net income or (loss)	,		g eve	nts	(35,244)		0	(35,244)
	9a	Gross income f								
		activities. See Part			9a	0				
		Less: direct expens			9b	0				
	C	Net income or (loss			ctivitie	es	0	0	0	0
	10a	Gross sales of in returns and allowand		-	10-	2 555 220				
	L				10a 10b	2,555,339 1,838,382				
		Less: cost of goods					716,957	711,949	5,008	0
	С	Net income or (loss	) irorr	i sales of Ir	ivento	-	710,937	711,949	5,008	0
sno	110	CONFERENCES & C		:		Business Code 611710	1,856,122	1,856,122	0	0
nec	11a	PARKING		,		611710	491,398	491,398	0	0
Miscellaneous Revenue	b	TICKET SALES				611710	491,398	438,708	0	0
Sce	c d					900099	6,329,984	6,111,511	218,473	0
ΒÏ	e	Total. Add lines 11a					9,116,212	0,111,011	210,410	<b>J</b>
	10	Total. Add lines 11a					488 744 010	410 039 838	(1.058.038)	29 655 070

12

Total revenue. See instructions

. . .

9 5/1/2024 1:31:19 PM

410,039,838

488,744,010

Form **990** (2022)

29,655,070

(1,058,038)

### Part IX Statement of Functional Expenses

	Check if Schedule O contains a response	or note to any line	in this Part IX .		
	t include amounts reported on lines 6b, 7b, b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 .				i i i i i i i i i i i i i i i i i i i
2	Grants and other assistance to domestic individuals. See Part IV, line 22	115,361,077	115,361,077		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	0.000.004	4 077 000	0.500.400	
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	8,939,921 334,974	4,677,823	3,569,460	692,638
7	Other salaries and wages	162,510,763	157,818,004	3,938,243	754,516
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	13,558,072	13,323,835	195,338	38,899
9	Other employee benefits	29,053,011	27,903,048	872,828	277,135
10	Payroll taxes	11,949,884	11,719,520	135,721	94,643
11	Fees for services (nonemployees):				
а	Management	2,499,697		2,499,697	
b	Legal	1,082,535		1,082,535	
С		800,970		800,970	
d	Lobbying	46,478		46,478	
e	Professional fundraising services. See Part IV, line 17	77,269			77,269
f	Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column	2,819,207		2,819,207	
g	(A), amount, list line 11g expenses on Schedule O.)	45 070 400	45 000 004	1 40 700	405.050
12		15,373,132	15,089,094	148,786	135,252
12	Advertising and promotion	4,186,791 23,299,683	4,163,640	<u> </u>	7,715
14	Information technology	15,498,712	15,026,988	374,832	96,892
15	Royalties	10,400,712	10,020,000	014,002	50,052
6		12,155,470	11,911,110	152,531	91,829
17	Travel	2,671,011	2,606,207	21,903	42,901
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	_,~.,			,
19	Conferences, conventions, and meetings .				
20		4,718,604	4,616,419	61,239	40,946
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .	20,693,418	20,245,285	268,564	179,569
23 24	Insurance	2,329,477	2,222,910	93,700	12,867
	(A), amount, list line 24e expenses on Schedule O.)				
а	HOSPITALITY STUDENT ROOM/BOARD	7,198,508	7,198,508		
b	CATERING & OTHER HOSPITALITY	4,636,199	4,412,810	85,146	138,243
c	BLDG/GROUNDS REPAIR/MAINT	3,555,299	3,482,969	45,297	27,033
d		3,277,977	3,277,977	.0,201	
e	All other expenses	1,024,062	1,005,174	10,472	8,416
25	Total functional expenses. Add lines 1 through 24e	469,652,201	449,209,208	17,545,800	2,897,193
26	<b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)	,	,200,200	,5.0,000	_,,

10

Form 990 (2022)

Part X       Balance Sheet         Check if Schedule O contains a response or note to any line in this Part X       (A)         Beginning of year         1       Cash—non-interest-bearing       17,490,590         2       Savings and temporary cash investments       10,954,942         3       Pledges and grants receivable, net       21,630,051         4       Accounts receivable, net       10,016,246	1 2 3 4 5	(B) End of year (7,990,672) 11,730,282 23,775,117 10,714,793
(A)           Beginning of year           1         Cash—non-interest-bearing           2         Savings and temporary cash investments           3         Pledges and grants receivable, net	1 2 3 4	(B) End of year (7,990,672) 11,730,282 23,775,117
2Savings and temporary cash investments10,954,9423Pledges and grants receivable, net21,630,051	2 3 4	11,730,282 23,775,117
2         Savings and temporary cash investments         10,954,942           3         Pledges and grants receivable, net         21,630,051	34	11,730,282 23,775,117
<b>3</b> Pledges and grants receivable, net	4	23,775,117
	4	
<b>4</b> Accounts receivable, net	5	, ,
5 Loans and other receivables from any current or former officer, director,	5	
trustee, key employee, creator or founder, substantial contributor, or 35%	5	
controlled entity or family member of any of these persons 0		0
6 Loans and other receivables from other disqualified persons (as defined		
under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 0	6	0
2 7 Notes and loans receivable, net	7	15,671,332
7       Notes and loans receivable, net       18,877,514         8       Inventories for sale or use       2,853,442         9       Prenaid expenses and deferred charges       3,056,272	8	2,889,871
<b>9</b> Prepaid expenses and deferred charges	9	3,011,260
10a Land, buildings, and equipment: cost or other		
basis. Complete Part VI of Schedule D 10a 725,051,909		
b Less: accumulated depreciation 10b 348,550,318 361,696,823	10c	376,501,591
11 Investments—publicly traded securities	11	653,982,165
12 Investments—other securities. See Part IV, line 11	12	221,218,367
13 Investments—program-related. See Part IV, line 11	13	0
<b>14</b> Intangible assets	14	
15         Other assets. See Part IV, line 11	15	1,376,981
16         Total assets. Add lines 1 through 15 (must equal line 33)         1         1         1,275,237,584	16	1,312,881,087
17     Accounts payable and accrued expenses     27,729,255	17	35,021,315
18         Grants payable         72,596	18	89,034
19         Deferred revenue         25,824,216	19	24,757,742
20         Tax-exempt bond liabilities         135,294,107	20	127,795,015
20 Pax-exempt bond nabilities	21	,,
<ul> <li>22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0</li> <li>23 Secured mortgages and notes payable to unrelated third parties</li> </ul>		
controlled entity or family member of any of these persons	22	0
23 Secured mortgages and notes payable to unrelated third parties 6,258,341	23	5,118,341
24 Unsecured notes and loans payable to unrelated third parties	24	
25 Other liabilities (including federal income tax, payables to related third		
parties, and other liabilities not included on lines 17-24). Complete Part X		
of Schedule D	25	50,364,625
26         Total liabilities.         Add lines 17 through 25         246,746,436	26	243,146,072
Source       Organizations that follow FASB ASC 958, check here		
<b>27</b> Net assets without donor restrictions	27	446,415,350
<b>28</b> Net assets with donor restrictions	28	623,319,665
Organizations that do not follow FASB ASC 958, check here		
and complete lines 29 through 33.		
29 Capital stock or trust principal, or current funds	29	
30 Paid-in or capital surplus, or land, building, or equipment fund	30	
31 Retained earnings, endowment, accumulated income, or other funds	31	
<b>32</b> Total net assets or fund balances	32	1,069,735,015
<b>Z</b> 33 Total liabilities and net assets/fund balances	33	1,312,881,087

Form **990** (2022)

Part XI       Reconciliation of Net Assets         Check if Schedule O contains a response or note to any line in this Part XI       . <th <="" colspan="2" th=""><th>Form 99</th><th>90 (2022)</th><th></th><th></th><th></th><th>Pa</th><th>ige <b>12</b></th></th>	<th>Form 99</th> <th>90 (2022)</th> <th></th> <th></th> <th></th> <th>Pa</th> <th>ige <b>12</b></th>		Form 99	90 (2022)				Pa	ige <b>12</b>
1       Total revenue (must equal Part VIII, column (A), line 12)       1       448,744,010         2       Total expenses (must equal Part IX, column (A), line 25)       2       468,652,201         3       19,091,809       4       1,028,491,148         5       2,369,963       6       0         6       0       7       0         7       0       0       8       0         9       Other changes in net assets or fund balances (explain on Schedule 0)       8       0         9       Other changes in net assets or fund balances (explain on Schedule 0)       9       19,782,095         10       tassets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       10       1,069,735,015         9       Thaccounting method used to prepare the Form 990:       Cash       Accrual       Other         11       Accounting method used to prepare the Form 990:       Cash       Accrual       Other	Part								
2       Total expenses (must equal Part IX, column (A), line 25)       2       469,652.201         3       Revenue less expenses. Subtract line 2 from line 1       3       10.091.809         4       1.0228.491.148       5       2.369,963         6       Donated services and use of facilities       6       00         7       0       0       8       0.00         9       Other changes in net assets or fund balances (explain on Schedule 0).       9       19.762.095         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)).       9       19.762.095         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)).       10       1.069,735.015         Part XII       Financial Statements and Reporting       10       1.069,735.015         Part XII       Financial statements and Reporting       10       1.069,735.015         2a       Vers       No       1       Accounting method used to prepare the Form 990: Cash       Accrual       Other       11       1.069,735.015         2a       Vers       No       1       Accounting method used to prepare the Form 990: Cash       Accrual       Other       10       1.069,735.015         2a									
<ul> <li>3 Revenue less expenses. Subtract line 2 from line 1</li> <li>4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)).</li> <li>4 1,028,491,148</li> <li>5 Net unrealized gains (losses) on investments</li> <li>5 2,369,963</li> <li>6 0</li> <li>7 0</li> <li>8 Prior period adjustments</li> <li>8 0</li> <li>9 Other changes in net assets or fund balances (explain on Schedule O).</li> <li>8 0</li> <li>9 Other changes in net assets or fund balances (explain on Schedule O).</li> <li>9 Other changes in net assets or fund balances (explain on Schedule O).</li> <li>9 Other changes in net assets or fund balances (explain on Schedule O).</li> <li>9 Other changes in net assets or fund balances or note to any line in this Part XII</li> <li>10 1,069,735,015</li> <li>PartXII Financial Statements and Reporting</li> <li>Check if Schedule O contains a response or note to any line in this Part XII</li> <li>1 Accounting method used to prepare the Form 990: Cash <a href="https://www.cashedule">Check if Schedule O contains a response or note to any line in this Part XII</a></li> <li>1 Accounting method used to prepare the Form 990: Cash <a href="https://www.cashedule">Accrual</a> Other</li> <li>If the organization's financial statements compiled or reviewed by an independent accountant?</li> <li>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:</li> <li>Separate basis, consolidated basis or both:</li> <li>Separat</li></ul>									
<ul> <li>4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))</li> <li>4 1.028.491,148</li> <li>5 Net unrealized gains (losses) on investments</li> <li>5 2,369,963</li> <li>6 0</li> <li>7 0</li> <li>8 0</li> <li>9 Other changes in net assets or fund balances (explain on Schedule O)</li> <li>8 0</li> <li>9 Other changes in net assets or fund balances (explain on Schedule O)</li> <li>8 0</li> <li>9 Other changes in net assets or fund balances (explain on Schedule O)</li> <li>9 19.782.095</li> <li>10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))</li> <li>9 Check if Schedule O contains a response or note to any line in this Part XII</li> <li>1 Accounting method used to prepare the Form 990: Cash Accrual Other if the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.</li> <li>2a Were the organization's financial statements compiled or reviewed by an independent accountant?</li> <li>1 "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis or both:</li> <li>Separate basis   Consolidated basis   Both consolidated and separate basis</li> <li>b Were the organization's financial statements and selection process during the ax year, explain on schedule O.</li> <li>3a A a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?</li> <li>b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the</li> </ul>							<u> </u>		
5 Net unrealized gains (losses) on investments 5 2,369,963   6 0   7 0   7 0   8 0   9 Other changes in net assets or fund balances (explain on Schedule O)   10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))   10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))   10 1,069,735,015   Part XII Financial Statements and Reporting   Check if Schedule O contains a response or note to any line in this Part XII   1 Accounting method used to prepare the Form 990: Cash Accrual Other   11 fi the organization's financial statements compiled or reviewed by an independent accountant?   12 Yes   13 Neet the organization's financial statements compiled or reviewed by an independent accountant?   14 fi "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:   14 Separate basis   15 Separate basis   16 Were the organization's financial statements audited by an independent accountant?   17 Yes   18 "Yes", 'check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:   17 "Separate basis   18 "Yes", 'check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidate			-						
6       Donated services and use of facilities       6       0         7       Investment expenses       7       0         8       0       9       19.782.095         10       Net assets or fund balances (explain on Schedule O)       9       19.782.095         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       10       1,069,735,015         Part XII       Financial Statements and Reporting       10       1,069,735,015         Check if Schedule O contains a response or note to any line in this Part XII       1       1         1       Accounting method used to prepare the Form 990:       Cash       Accrual       Other         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2a       ✓         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       ✓         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       ✓         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2c       ✓					1,0				
7       Investment expenses       7       0         8       Prior period adjustments       8       0         9       Other changes in net assets or fund balances (explain on Schedule O)       9       19,782.095         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       10       1,069,735.015         Part XII       Financial Statements and Reporting       10       1,069,735.015         Part XII       Financial Statements and Reporting       Yes       No         1       Accounting method used to prepare the Form 990:       Cash       Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.       Yes       No         2a       Were the organization's financial statements compiled or reviewed by an independent accountant?       2a       ✓         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2b       ✓         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       ✓         If "Yes," the organization of its financial statements and separate basis       Consolidated basis, or both:       2b       ✓			-			2,36	·		
<ul> <li>8 Prior period adjustments</li></ul>			-						
<ul> <li>9 Other changes in net assets or fund balances (explain on Schedule O).</li> <li>10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))</li> <li>10 1,069,735,015</li> <li>Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII.</li> <li>1 Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.</li> <li>2a Were the organization's financial statements compiled or reviewed by an independent accountant?</li> <li>1 Gerviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis or both: Separate basis, consolidated basis or both: Separate basis (Consolidated basis Both consolidated and separate basis)</li> <li>c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight or the audit, review, or compilation of its financial statements and selection of an independent accountant?</li> <li>a k a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guid</li></ul>									
10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       1         10       1,069,735,015         Part XII       Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII       1         1       Accounting method used to prepare the Form 990:       Cash       Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.       Yes       No         2a       V       If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2a       V         Separate basis       Consolidated basis, or both:       2b       V         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       V         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis = Both consolidated and separate basis       2b       V         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis = Both consolidated and separate basis       2b       V         If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, revie			-			10.70			
32, column (B)) 1,069,735,015     Part XII Financial Statements and Reporting   Check if Schedule O contains a response or note to any line in this Part XII   1 Accounting method used to prepare the Form 990:   1 Accounting method used to prepare the Form 990:   1 Accounting method used to prepare the Form 990:   2a Were the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.   2a Were the organization's financial statements compiled or reviewed by an independent accountant?			9			19,70	2,095		
Part XII       Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII	10		10		1.0	60 72	5 015		
Check if Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in this Part XII       Image: Schedule O contains a response or note to any line in the part contains is a schedule O consolidated basis, or both:       Image: Schedule O consolidated basis is in the part XII contains is a schedule or note to indicate whether the financial statements for the year were audited on a separate basis is in consolidated basis is in Both consolidated and separate basis       Image: Schedule O contains is in the part XII contains is a schedule or note to any line or or schedule O.       Image: Schedule O contains is in the part XII conta	Dart		10		1,0	109,75	5,015		
<ul> <li>Yes No</li> <li>Accounting method used to prepare the Form 990: Cash Accrual Other</li> <li>If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.</li> <li>Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis Consolidated basis or both:</li> <li>Separate basis Consolidated basis Both consolidated and separate basis</li> <li>Were the organization's financial statements audited by an independent accountant?</li></ul>	rait								
<ul> <li>Accounting method used to prepare the Form 990: □ Cash ☑ Accrual □ Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.</li> <li>2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: □ Separate basis □ Consolidated basis □ Both consolidated and separate basis</li> <li>b Were the organization's financial statements audited by an independent accountant?</li></ul>							No		
If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.       2a       Were the organization's financial statements compiled or reviewed by an independent accountant?	1	Accounting method used to prepare the Form 990: Cash 🔽 Accrual Other		Γ					
<ul> <li>2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis or both: <ul> <li>Separate basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> </ul> </li> <li>b Were the organization's financial statements audited by an independent accountant?</li></ul>			plain	on					
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       □		Schedule O.							
<ul> <li>reviewed on a separate basis, consolidated basis, or both:</li> <li>Separate basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>Were the organization's financial statements audited by an independent accountant?</li> <li>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:</li> <li>Separate basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>Separate basis, consolidated basis, or both:</li> <li>Separate basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>Consolidated basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>Consolidated basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>Consolidated basis</li> <li< th=""><th>2a</th><th>Were the organization's financial statements compiled or reviewed by an independent accountant?</th><th></th><th>. [</th><th>2a</th><th></th><th>~</th></li<></ul>	2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		. [	2a		~		
<ul> <li>Separate basis Consolidated basis Both consolidated and separate basis</li> <li>Were the organization's financial statements audited by an independent accountant?</li> <li>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:</li> <li>Separate basis Consolidated basis Both consolidated and separate basis</li> <li>C If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?</li> <li>If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.</li> <li>3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?</li> <li>b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the</li> </ul>		If "Yes," check a box below to indicate whether the financial statements for the year were con	npiled	lor					
<ul> <li>b Were the organization's financial statements audited by an independent accountant?</li></ul>		reviewed on a separate basis, consolidated basis, or both:							
<ul> <li>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:</li> <li>✓ Separate basis □ Consolidated basis □ Both consolidated and separate basis</li> <li>c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?</li> <li>If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.</li> <li>3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?</li> <li>b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the</li> </ul>		Separate basis Consolidated basis Both consolidated and separate basis							
<ul> <li>separate basis, consolidated basis, or both:</li> <li>Separate basis Consolidated basis Both consolidated and separate basis</li> <li>c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?</li> <li>If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.</li> <li>3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?</li> <li>b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the</li> </ul>	b	Were the organization's financial statements audited by an independent accountant?			2b	~			
<ul> <li>Separate basis Consolidated basis Both consolidated and separate basis</li> <li>If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?</li> <li>If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.</li> <li>As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?</li> <li>If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the</li> </ul>			ted o	n a 🛛					
<ul> <li>c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.</li> <li>3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?</li></ul>		separate basis, consolidated basis, or both:							
<ul> <li>the audit, review, or compilation of its financial statements and selection of an independent accountant? . If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.</li> <li><b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?</li></ul>									
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	С								
Schedule O.       3a       As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?       3a       ✓         b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the       Image: Comparization of the organization did not undergo the required audit or audits?					2c	~			
<ul> <li>3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?</li> <li>b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the</li> </ul>			kplain	on					
Uniform Guidance, 2 C.F.R. Part 200, Subpart F?       3a       ✓         b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	3a		rth in	the					
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	ou				3a	V			
	b		lergo	the		-			
					3b	~			

Form **990** (2022)

Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours (C) Position (Check all that apply)					n I		(D) Reportable	(E) Reportable	(F) Estimated	
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations	
(25) WALSH, JAMES	50.0			1				212,940	0	55,883	
CHIEF FINANCIAL OFFICER (26) GALE, LEWIS	0.0										
INTERIM DEAN, EBERHARDT SCHOOL OF BUSINESS (OUTGOING)	<u> </u>				1			198,885	0	93,990	
(27) MOSES, CHARLES	50.0										
DEAN, EBERHARDT SCHOOL OF BUSINESS (INCOMING)	0.0				~			195,667	0	332	
(28) JENSEN, SCOTT	50.0				<			400 500	0	40.070	
DEAN, COLLEGE OF THE PACIFIC (INTERIM)	0.0				•			193,528	0	43,870	
(29) HENDERSON, ROBERT	50.0			1				164,864	0	54,875	
VICE PRESIDENT TECHNOLOGY & CIO (INTERIM)	0.0			•				104,004	0	54,675	
(30) MANILAY, BAYANI	50.0										
ASSISTANT VICE PRESIDENT, TREASURY AND INVESTMENTS (OUTGOING)	0.0				~			148,972	0	40,038	
(31) GUNDERSEN, BERIT	50.0				1			4.40.074		10 700	
DEAN, SCHOOL OF PHARMACY (INTERIM)	0.0				v			146,071	0	18,766	
(32) ALLEN, NORMAN	15.0	1		1					0	0	
BOARD MEMBER, CHAIR, COMMITTEE CHAIR	0.0	•		•				0	0	0	
(33) EBERHARDT, MARY-ELIZABETH	15.0	1		1					0	0	
BOARD MEMBER, VICE CHAIR, COMMITTEE CHAIR	0.0	•		*				0	0	0	
(34) FATHI, NAVA	10.0	1		1				0	0	0	
BOARD MEMBER, SECRETARY	0.0	•		•				Ű	0	0	
(35) SPEARS, JANET	10.0	1		1				0	0	0	
BOARD MEMBER, TREASURER	0.0								-		
(36) ARDON, MARTY	5.0	1						0	0	0	
BOARD MEMBER (37) BASS, RANDALL	0.0										
BOARD MEMBER, COMMITTEE CHAIR	10.0 0.0	~						0	0	0	
(38) BERBERIAN, DEA	5.0	1									
BOARD MEMBER	0.0	~						0	0	0	
(39) BEROLZHEIMER, CHARLES	10.0										
BOARD MEMBER, COMMITTEE CHAIR	0.0	~						0	0	0	
(40) BOARDMAN, GREGORY	10.0										
BOARD MEMBER, COMMITTEE CHAIR	0.0	~						0	0	0	
(41) CALLAHAN, CONSUELO	5.0	1						0	0	0	
BOARD MEMBER	0.0							U U	v	Ŭ	

13

(A) Name and Title	(B) Average hours per week			C) Po	sitior	n ply)		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(42) CHAN, VIRGINIA	5.0	1						0	0	0
BOARD MEMBER	0.0								-	
(43) DASSENKO, PAUL	10.0	1								
BOARD MEMBER, COMMITTEE CHAIR	0.0	~						0	0	0
(44) DREYFUSS, EVAN	10.0									
BOARD MEMBER, COMMITTEE CHAIR	0.0	~						0	0	0
(45) DU, JIE	5.0								0	0
BOARD MEMBER	0.0	•						0	0	0
(46) FOLLMER, KIT	5.0	1							0	0
BOARD MEMBER	0.0	•						0	0	0
(47) HALL, RUPERT	5.0	1							0	
BOARD MEMBER	0.0	•						0	0	0
(48) HOCH, ANDREA	10.0									
BOARD MEMBER, COMMITTEE CHAIR	0.0	~						0	0	0
(49) JOHNSON, ELIZABETH	5.0	1							0	
BOARD MEMBER	0.0	•						0	0	0
(50) LIGGETT, SCOTT	5.0	1							0	
BOARD MEMBER	0.0	•						0	0	0
(51) MILLER, BRIAN	5.0	1							0	
BOARD MEMBER	0.0	•						0	0	0
(52) MILNE, ANNE	5.0	1							0	
BOARD MEMBER	0.0	•						0	0	0
(53) ROBLES, LETICIA	5.0	1							0	
BOARD MEMBER	0.0	•						0	0	0
(54) ROGERS, JANET	5.0	1								
BOARD MEMBER	0.0	•						0	0	0
(55) SHALVEY, DON	10.0									
BOARD MEMBER, COMMITTEE	0.0	~						0	0	0
(56) ZIMMERMAN, EVE	5.0	1							-	-
BOARD MEMBER	0.0	•						0	0	0

SCHEDULE A (Form 990)

# **Public Charity Status and Public Support**

OMB No. 1545-0047  $\mathcal{O} \cap \mathcal{O} \mathcal{O}$ 

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

<b>Open to Public</b>
Inspection

# Name of the organization

Employer identification number

UNIVERSITY	OF THE F	PACIFIC
		/ 10/11/0

94-1156266 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 2
- A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3
- A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the 4 hospital's name, city, and state:
- An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.)
- A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
- An organization that normally receives (1) more than 33<sup>1</sup>/<sub>3</sub>% of its support from contributions, membership fees, and gross 10 receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33<sup>1</sup>/<sub>3</sub>% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12a,
  - **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving а the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
  - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
  - Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, С its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
  - **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV. Sections A and D. and Part V.
  - Check this box if the organization received a written determination from the IRS that it is a Type I. Type II. Type III. е functionally integrated, or Type III non-functionally integrated supporting organization.
  - Enter the number of supported organizations . . . . . f

Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document?			(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total					0	0

Cat. No. 11285F Schedule A (Form 990) 2022 15 5/1/2024 1:31:19 PM

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	2 (f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
	on B. Total Support						
	dar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	2 (f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on .						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 12	<b>Total support.</b> Add lines 7 through 10 Gross receipts from related activities, etc.					12	
13	First 5 years. If the Form 990 is for the organization, check this box and <b>stop he</b>	re					
	on C. Computation of Public Suppor					1 1	
14	Public support percentage for 2022 (line					14	%
15 16a	Public support percentage from 2021 Schedule A, Part II, line 14						
b	<b>33</b> <sup>1</sup> / <sub>3</sub> % <b>support test</b> — <b>2021.</b> If the organi this box and <b>stop here</b> . The organization	zation did not	check a box o	on line 13 or 16	Sa, and line 15	is 33 <sup>1</sup> /3% c	or more, check
17a	<b>10%-facts-and-circumstances test</b> — <b>2</b> 10% or more, and if the organization metar VI how the organization meets the organization	eets the facts facts	-and-circumst umstances te	ances test, ch st. The organiz	eck this box a zation qualifies	and <b>stop h</b> and stop ha	ere. Explain in
b	<b>10%-facts-and-circumstances test</b> — <b>2</b> 15 is 10% or more, and if the organization in Part VI how the organization meets the organization	on meets the fa e facts-and-cir	acts-and-circu cumstances te	mstances test est. The organ	, check this bo ization qualifie	ox and <b>stop</b> s as a publ	here. Explain
18	Private foundation. If the organization instructions	did not check	a box on line	e 13, 16a, 16b	, 17a, or 17b,	, check this	
						Sched	ule A (Form 990) 2022

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.) If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	<b>(e)</b> 2022	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either paid to						
	or expended on its behalf						
F	The value of services or facilities						
5	furnished by a governmental unit to the						
	organization without charge						
•							
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	<b>(e)</b> 2022	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
с	Add lines 10a and 10b						
11	Net income from unrelated business						
••	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for the	organization'	s first second	third fourth	or fifth tax ve	ar as a sect	100,501(c)(3)
	organization, check this box and <b>stop he</b>				· · · · · ·		
Sacti	on C. Computation of Public Suppor						
15	Public support percentage for 2022 (line 8	-		12 column (f))		15	%
	Public support percentage from 2022 (intel Public support percentage from 2021 Sch		•			16	<u> </u>
<u>16</u>						10	70
	on D. Computation of Investment Inc		-	Nulino 10 activ	imp (f))	47	0/
17 10	Investment income percentage for 2022 (			-		17	%
18	Investment income percentage from <b>2021</b>					18	%
19a	<b>331</b> /3% <b>support tests</b> - <b>2022.</b> If the organi						
	17 is not more than $33^{1}/_{3}$ %, check this box	-	-	-		-	
b	<b>331</b> /3% <b>support tests</b> — <b>2021</b> . If the organiz						
	line 18 is not more than 331/3%, check this h	-	-	-			
20	Private foundation. If the organization di	d not check a	box on line 14	, 19a, or 19b, o	check this box a	and see inst	ructions .

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No 1 2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

Schedule A (Form 990) 2022

#### 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.

2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

#### Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

#### Section D. All Type III Supporting Organizations

Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's

supported organizations played in this regard.

## Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions). Yes No
- 2 Activities Test. Answer lines 2a and 2b below.
- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- **b** Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

2a

2b

3a

Yes No

1

2

1

3

Yes No

#### Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See
	instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in <b>Part VI</b></i> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C-Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	$\square$ Check here if the current year is the organization's first as a non-function	-		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2022

Scheuu	e A (Form 990) 2022				Page 7
Part	V Type III Non-Functionally Integrated 509(a)(3	3) Supporting Organi	zations (continue	d)	
Secti	on D-Distributions				Current Year
1	Amounts paid to supported organizations to accomplish of			1	
2	Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity	empt purposes of suppo	orted	2	
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required-	-provide details in <b>Part</b>	VI)	5	
6	Other distributions ( <i>describe in Part VI</i> ). See instructions.		)	6	
7	<b>Total annual distributions.</b> Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to whic (provide details in <b>Part VI</b> ). See instructions.	h the organization is res	sponsive	8	
9	Distributable amount for 2022 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2022	าร	(iii) Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reasonable cause required — <i>explain in Part VI</i> ). See instructions.				
3	Excess distributions carryover, if any, to 2022				
а	From 2017				
b	From 2018				
С	From 2019				
d	From 2020				
e	From 2021				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2022 distributable amount				
i	Carryover from 2017 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D, line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2022 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in <b>Part VI</b></i> . See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> <b>Part VI</b> . See instructions.				
7	<b>Excess distributions carryover to 2023.</b> Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2018				
b	Excess from 2019				
С	Excess from 2020				
d	Excess from 2021				
е	Excess from 2022				

Schedule A (Form 990) 2022

Dout V/L	
Part VI	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part
	III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section
	B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b,
	3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E,
	lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)


22

# **Schedule of Contributors**

Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

## Employer identification number

94-1156266

Organization type (check one):
UNIVERSITY OF THE PACIFIC

Schedule B

(Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization

Filers of:	Section:
Form 990 or 990-EZ	✓ 501(c)( 3 ) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

✓ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33<sup>1</sup>/<sub>3</sub>% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I Con	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$\$	Person ✓ Payroll Noncash ✓		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$\$	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
3		 \$\$	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
6		\$6,000	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate co	pies of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$80,000	Person Payroll Noncash (Complete Part II for
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	noncash contributions.) (d) Type of contribution
8		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$5,000	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$5,250	PersonPayrollNoncash(Complete Part II for noncash contributions.)

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate co	pies of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for
- (a)	 (b)		noncash contributions.)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u> </u>		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$5,000	PersonImage: Complete Part II for noncash contributions.)

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2 Employer identification number 94-1156266

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_20		\$5, <u>310</u>	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$5,000	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$5,000_	PersonPayrollNoncash(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate co	pies of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person
			(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$5,000	Person
			(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person Payroll Noncash
			(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$5,000	Person  Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	Person ✓ Payroll Noncash	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$5,015_	Person Payroll Noncash	
(a)	(b)	(c)	(Complete Part II for noncash contributions.) (d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
33		\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate co	needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$5,000	Person ✓ Payroll Noncash
			(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$6,000	Person Payroll Noncash
(a)	(b)		(Complete Part II for noncash contributions.) (d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
39		\$5,000	Person Payroll Noncash (Complete Dart II for
			(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person Payroll Noncash (Complete Part II for
			noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$5,000	Person Payroll Noncash
			(Complete Part II for noncash contributions.)

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	Contributors (see instructions). Use duplicate cop	pies of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$10,603_	PersonPayroll□Noncash□(Complete Part II for
			noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ <b>\$</b> 11,000	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$5,000	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46		\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$5,000	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	PersonImage: Complete Part II for noncash contributions.)

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate co	pies of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		 \$ 5,500	Person ✓ Payroll Noncash
			(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$10,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$5,000	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		 \$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	PersonImage: Complete Part II for noncash contributions.)

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.			
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
	 \$5,000	Person ✓ Payroll Noncash	
		(Complete Part II for noncash contributions.)	
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
	 \$5,500	Person 🗹 Payroll 🗌 Noncash 🗌	
		(Complete Part II for noncash contributions.)	
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
	 \$5,000	Person ✓ Payroll Noncash	
		(Complete Part II for noncash contributions.)	
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
	\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
	 \$\$5,000	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
	 \$\$	PersonImage: Complete Part II for noncash contributions.)	
	(b) Name, address, and ZIP + 4 (b) Name, address, and ZIP + 4	(b) Name, address, and ZIP + 4       (c) Total contributions         (c) Name, address, and ZIP + 4       (c) Total contributions         (b) Name, address, and ZIP + 4       (c) Total contributions         (c) Name, address, and ZIP + 4       Total contributions         (b) Name, address, and ZIP + 4       Total contributions	

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
61		 \$5,000	Person Payroll □ Noncash □		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
62		 \$\$	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
64		 \$9,500_	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
65		 \$ 	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
66		 \$ 	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2 Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
67		 \$5,500	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
68		\$7,500	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
69		 \$\$	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$\$50,185	Person       ✓         Payroll       □         Noncash       □         (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$ <u>10,000</u>	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$\$,000	Person     ✓       Payroll     □       Noncash     □       (Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	Contributors (see instructions). Use duplicate co	pies of Part I if additional space is	art I if additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	Person ✓ Payroll Noncash	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	Person  Payroll Noncash (Complete Part II for	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	noncash contributions.) (d) Type of contribution	
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
			PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$5,496_	Person□Payroll□Noncash✓(Complete Part II for noncash contributions.)	

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2 Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
			PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
.83		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
84		\$\$	PersonPayrollNoncashImage: NoncashImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2 Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$5,000	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$\$	Person     Image: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
87		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_90		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$5,000	Person  Payroll Noncash (Complete Part II for		
			noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
92		\$5,000	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
94		\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
95		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
96		\$36,000	Person Payroll Noncash (Complete Part II for noncash contributions.)		
		······	(Complete F		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Page **2** 

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_97		\$ <u>32,000</u>	Person Payroll □ Noncash □	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$136,700_	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
99		\$7,500_	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_100_		\$10,000_	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$ <u></u> 25,000	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$ <u>10,000</u>	PersonImage: Complete Part II for noncash contributions.)	

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	art I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$\$50,000	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_105_		 \$5,000_	PersonPayroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$\$ 	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_107_		 \$\$	Person▶Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$6,400_	PersonPayrollNoncash(Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	Person ✓ Payroll Noncash	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	Person  Payroll Noncash	
(a)	(b)	(c) Total contributions	(Complete Part II for noncash contributions.) (d)	
No.	Name, address, and ZIP + 4		Type of contribution	
		\$15,000	Person	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$10,350	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
113		\$5,181	Person□Payroll□Noncash✓(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$5,100	PersonImage: Complete Part II for noncash contributions.)	

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

art I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
	\$ 25,000	Person ✓ Payroll Noncash		
		(Complete Part II for noncash contributions.)		
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
	 \$5,965_	Person✓Payroll□Noncash✓(Complete Part II for		
(b) Name, address, and ZIP + 4	(c) Total contributions	noncash contributions.) (d) Type of contribution		
	\$10,000_	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
	\$ <u>10,000</u>	PersonImage: Complete Part II for noncash contributions.)		
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		PersonImage: Complete Part II for noncash contributions.)		
	(b) Name, address, and ZIP + 4 (b) Name, address, and ZIP + 4	(b)         (c)           Name, address, and ZIP + 4         Total contributions           (b)         (c)           Name, address, and ZIP + 4         Total contributions           (b)         (c)           Name, address, and ZIP + 4         Total contributions           (b)         (c)           Name, address, and ZIP + 4         Total contributions           (b)         (c)           Name, address, and ZIP + 4         Total contributions           (b)         (c)           Name, address, and ZIP + 4         Total contributions           (b)         (c)           Name, address, and ZIP + 4         Total contributions           (b)         (c)           Name, address, and ZIP + 4         Total contributions           (c)         Name, address, and ZIP + 4           (b)         Total contributions           (c)         Name, address, and ZIP + 4           (b)         Total contributions           (c)         Name, address, and ZIP + 4		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2
Employer identification number
94-1156266

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		 \$\$	Person	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
122		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
123		\$ <b>\$</b>	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
.125		\$5,000_	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$ <u>18,000</u>	PersonImage: Complete Part II for noncash contributions.)	

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2
Employer identification number
94-1156266

Part I	art I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
.127		 \$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
.128		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
129		 \$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
130		 \$9,500_	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_132_		 \$\$	PersonPayroll□Noncash□(Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2
Employer identification number
94-1156266

Part I	art I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_133_		 \$\$	Person 🗹 Payroll 🗌 Noncash 🗌		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$11,485_	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$5,000	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$10,000_	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_137_		\$1,133,782_	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_138_		\$ <u>127,000</u>	PersonImage: Complete Part II for noncash contributions.)		

Schedule B (Form 990) (2022)

46

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	art I Contributors (see instructions). Use duplicate copies of Part I if additional space is need				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_139		\$\$	Person 🗹 Payroll 🗌 Noncash 🗌		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$5,000	Person Payroll Noncash (Complete Part II for		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	Person 🗹 Payroll 🗌 Noncash 🗌		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$5,025	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$5,000	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		<b>\$33,425</b>	Person ✓ Payroll Noncash ✓		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$12,500	Person Payroll Noncash (Complete Part II for		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$30,000	Person ✓ Payroll Noncash		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
148		\$10,275	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
150		\$\$	PersonImage: Complete Part II for noncash contributions.)		

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2 Employer identification number 94-1156266

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
151		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
152		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
153		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
154		\$5,650_	PersonImage: Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
155		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
156		\$5,413_	Person✓Payroll□Noncash✓(Complete Part II for noncash contributions.)

Schedule B (Form 990) (2022)

49

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$ 25,239	Person Payroll Noncash		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$6,000	Person       ✓         Payroll       □         Noncash       □         (Complete Part II for		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(complete Part in for noncash contributions.) (d) Type of contribution		
		 \$\$9,998	Person Payroll Noncash		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: CompletePayrollImage: Complete(CompletePart II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$ \$5,000	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate co	pies of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_163_		\$\$	Person✓Payroll□Noncash✓(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person       ✓         Payroll       □         Noncash       □         (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$6,466_	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
166		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
167		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
168		\$	PersonImage: Complete Part II for noncash contributions.)

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_169		\$	Person ✓ Payroll Noncash		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_170		\$\$	Person       ✓         Payroll       □         Noncash       □         (Complete Part II for		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$5,025	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$5,000	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
175		\$24,449	Person Payroll Noncash (Complete Part II for		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	noncash contributions.) (d) Type of contribution		
176		\$5,001	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
179		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$10,000	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		<b>\$</b> 13,205	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$100,000	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$5,200	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$5,000	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_187		\$	Person Payroll □ Noncash □		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	PersonImage: CompletePayrollImage: Complete(CompletePart II for		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$6,748	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
191		\$5,000	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
192		\$	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2 Employer identification number 94-1156266

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
193		<b>\$</b>	Person       ✓         Payroll       □         Noncash       □         (Complete Part II for	
(a)	 (b)		noncash contributions.) (d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
		\$\$	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
196		\$\$	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$\$	PersonImage: Complete Part II for noncash contributions.)	

Schedule B (Form 990) (2022)

University of the Pacific 94-1156266

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		 \$\$	Person 🗹 Payroll 🗌 Noncash 🗌
			(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
200		\$5,000	PersonImage: Complete Part II forPayrollImage: Complete Part II for
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	noncash contributions.) (d) Type of contribution
		 \$\$130,000	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
202		 \$\$	Person□Payroll□Noncash✓(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_203_		\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_204		 \$\$	PersonImage: Complete Part II for noncash contributions.)

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_205		\$5,000	Person Payroll □ Noncash □		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
206		\$5,000_	Person Payroll Noncash (Complete Part II for		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	noncash contributions.) (d) Type of contribution		
_207		\$13,628	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
208		\$10,998_	PersonPayroll□Noncash(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
209		\$10,000_	Person▶Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
210		\$31,296_	PersonImage: Complete Part II for noncash contributions.)		

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2 Employer identification number 94-1156266

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
211		\$\$	PersonPayrollDayrollNoncashImage: Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
212		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
213		 \$\$	PersonImage: Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
214		\$\$	PersonImage: CompletePayrollImage: CompleteNoncashImage: Complete(CompletePart II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
215		\$\$	PersonImage: CompletePayrollImage: CompleteNoncashImage: Complete(CompletePart II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
216		\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Page **2** 

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_217		\$ 50,000	Person ✓ Payroll Noncash □		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$9,750	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
219		\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$6,250	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$6,835	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_223_		\$5,000	Person Payroll □ Noncash □		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$6,500	Person		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_225		\$\$	Person Payroll □ Noncash □		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_226			Person Payroll Noncash		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_227		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_228		\$	Person Payroll Noncash (Complete Part II for		
			noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_229		 \$50,000	Person Payroll □ Noncash □		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
230		\$5,000	Person Payroll Noncash (Complete Part II for		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	noncash contributions.) (d) Type of contribution		
_231_		\$\$	PersonPayrollNoncashImage: Noncash(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
232		 \$ 	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_233_		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
234		\$ 	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	art I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_235		 \$\$	Person ✓ Payroll Noncash		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_236_		 \$\$	PersonPayrollNoncashImage: NoncashImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
237		\$6,150_	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$5,000_	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
239		\$ <u></u>	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$5,000_	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2 Employer identification number 94-1156266

Part I	Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_241		 \$\$10,000	Person 🔽 Payroll 🗌 Noncash 🗌		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
242		\$ <u>13,000</u>	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_243_		\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
245		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
246		\$ <u>12,100</u>	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2 Employer identification number 94-1156266

Part I	Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_247		 \$\$7,500	Person ✓ Payroll Noncash		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
248		\$\$	PersonIPayrollINoncashI(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_249		\$\$\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
250		 \$\$	PersonPayrollNoncashImage: NoncashImage: Optimized contributions on tributions on		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		 \$\$	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2 Employer identification number 94-1156266

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$6,000	Person Payroll Noncash □	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$51,000	Person 🗹 Payroll 🗌 Noncash 🗌	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
255		\$\$	Person 🖌 Payroll 🗌 Noncash 🗌	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
256		<b>\$</b> 13,505	Person ✓ Payroll Noncash	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_257		\$	PersonImage: CompletePayrollImage: CompleteNoncashImage: Complete(CompletePart II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
258		\$\$	Person 🗹 Payroll 🗌 Noncash 🗌	
			(Complete Part II for noncash contributions.)	

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_259		\$ <u>6,000</u>	Person 🖌 Payroll 🗌 Noncash 🗌		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_260		\$8,904	Person Payroll Noncash □		
(a)	(b)		(Complete Part II for noncash contributions.) (d)		
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	noncash contributions.) (d) Type of contribution		
262		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: CompletePayrollImage: CompleteNoncashImage: Complete(CompletePart II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate co	pies of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
265		\$\$	Person     ✓       Payroll     □       Noncash     □       (Complete Part II for
			noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_266		\$55,000	Person       ✓         Payroll       □         Noncash       □         (Complete Part II for
(a)	(b)	(c) Total contributions	noncash contributions.) (d)
No.	Name, address, and ZIP + 4		Type of contribution
		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
268		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
269		\$\$	PersonImage: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ <u>3,115,299</u>	PersonPayrollNoncash(Complete Part II for noncash contributions.)

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Page 2
Employer identification number
94-1156266

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
271		\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
272		\$5,000	PersonImage: CompletePayrollImage: Complete(CompletePart II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
273		\$5,000	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
274		\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
275		\$\$	PersonPayrollNoncashImage: NoncashImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
276		\$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_277		 \$\$	Person Payroll □ Noncash □	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
278		 \$5,100	PersonImage: CompletePayrollImage: Complete(CompletePart II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
279		 \$\$	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$ 	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$11,000_	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		 \$\$	PersonImage: Complete Part II for noncash contributions.)	

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
283		\$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$10,000_	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
286		\$18,300_	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$15,000_	PersonPayrollNoncash(Complete Part II for noncash contributions.)		

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
_289		 \$	Person Payroll □ Noncash □		
			(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
290		 \$\$	Person     ✓       Payroll     □       Noncash     □       (Complete Part II for		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	noncash contributions.) (d) Type of contribution		
291		\$5,000	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
292		\$\$	PersonImage: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
293		\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$\$	PersonImage: Complete Part II for noncash contributions.)		

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

Name of organization

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_295		 \$8,500_	Person	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
296		 \$	Person  Payroll Noncash	
(a)	(b)	(c)	(Complete Part II for noncash contributions.) (d)	
<b>No.</b>	Name, address, and ZIP + 4	Total contributions            \$ 5,000	Type of contribution Person Payroll Noncash	
			(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
_298		\$ 	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
299		\$ <u>18,888</u>	Person✓Payroll□Noncash□(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
300		\$ <u>10,000</u>	PersonImage: Complete Part II for noncash contributions.)	

Schedule B (Form 990) (2022)

Page **2** 

Schedule B	(Form	990)	(2022)
------------	-------	------	--------

Name of organization

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
301		\$10,000_	Person Payroll Noncash (Complete Part II for	
			noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for	
(a)	 (b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
		\$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		 \$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		 \$\$	PersonImage: Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		 \$\$	PersonPayrollNoncash(Complete Part II for noncash contributions.)	

Schedule B (Form 990) (2022)

Page **2** 

Schedule B (Form 990) (2022)	Page <b>3</b>
Name of organization	Employer identification number
UNIVERSITY OF THE PACIFIC	94-1156266
Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional	space is needed.

Part II	Noncash Property (see Instructions). Use duplicate ca		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	DENTAL SUPPLIES		
		\$140,491	07/12/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
2	PHARMACY SUPPLIES		
		\$36,335	04/10/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
9	50 SHARES MSFT		
		\$\$	11/30/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
25	DENTAL EQUIPMENT		
		\$528,101	07/21/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
27	DENTAL EQUIPMENT		
		\$\$	06/29/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
78	14 SHARES SPDR		
		  \$ 5,496	11/29/2022
		ψ	11/25/2022

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022)	Page <b>3</b>
Name of organization	Employer identification number
UNIVERSITY OF THE PACIFIC	94-1156266
Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional	space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
81	VARIOUS SHARES	  \$ 1,168,536	10/18/2022
a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	VARIOUS SHARES	\$\$\$	11/11/2022
a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
113	DENTAL TEXTBOOKS	\$\$	03/15/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
116	GIFT CARDS - FOOD	\$\$	06/06/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
118	3D PRINTER	\$\$	04/05/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
130	CLOTHES	\$\$	06/20/2023

Schedule B (Form 990) (2022)

# Schedule B (Form 990) (2022) Page 3 Name of organization Employer identification number UNIVERSITY OF THE PACIFIC 94-1156266

Part II	Noncash Property (see instructions). Use duplicate copie	es of Part II if additional spac	e is needed.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
145	6 NBA (SUITE) TICKETS, 6 KEVIN HART (SUITE) TICKETS, AND 4 CARRIE UNDERWOOD (SUITE) TICKETS		
		\$1,250	01/18/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
156	FOOD		
		\$	02/01/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
157	87 SHARES MCD		
		  \$\$	04/19/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
159	2 YAMAHA OBOES		
		  \$\$	12/21/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
163	23 SHARES SPDR		
		 \$10,200	01/04/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
166	FOOD		
		  \$ 1,700	11/15/2022

Schedule B (Form 990) (2022)	Page <b>3</b>
Name of organization	Employer identification number
UNIVERSITY OF THE PACIFIC	94-1156266
Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional	space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
189	590 SHARES FDGRX & 13 ART PIECES		
		\$	12/09/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_202	DENTAL SUPPLIES		
		\$95,375	06/30/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
208	240 SHARES WFC		
		\$9,774	01/03/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
210	DENTAL SUPPLIES		
		\$	07/13/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
211	NBA (SUITE) TICKETS		
		\$	01/18/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
226	MICROSCOPE (DENTAL)		

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022)	Page <b>3</b>
Name of organization	Employer identification number
UNIVERSITY OF THE PACIFIC	94-1156266
Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional	space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_231	593 SHARES DFUV		
		\$18,831	10/11/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
236	VIOLIN		
		\$13,500	05/11/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
245	FOOD		
		\$150	04/20/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
250	300 SHARES VICI		
		\$107,479	02/24/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
263	230 SHARES NVO		
		\$51,078	11/29/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
270	VARIOUS SHARES		
		- - \$ 2,284,650	12/15/2022

Schedule B (Form 990) (2022)	Page <b>3</b>
Name of organization	Employer identification number
UNIVERSITY OF THE PACIFIC	94-1156266
Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional	space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
275	MURRIETA, CA PROPERTY	  \$ 4,078,000	09/13/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
293	DENTAL SUPPLIES	\$\$	10/20/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	15 WATERCOLOR PAINTINGS	  \$\$	05/12/2023
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		  \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		  \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		  \$	

Schedule B (Form 990) (2022)

Schedule B (Fo	orm 990) (2022)			Page <b>4</b>		
Name of orga			Employer identification nu	mber		
Part III	(10) that total more than \$1,000 for	the year from any one co ions completing Part III, ent e year. (Enter this information	94-1156266 <b>nizations described in section 501(c)(7), (8), o</b> <b>phtributor.</b> Complete columns (a) through (e) a inter the total of <i>exclusively</i> religious, charitable, ion once. See instructions.) \$	and		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is he	∍ld		
				·		
-	Transferee's name, address, an	(e) Transfer of gi d ZIP + 4 	ift Relationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is he	 ∍ld		
-	(e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is he			
-	Transferee's name, address, an	(e) Transfer of git d ZIP + 4	ift Relationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is he			
	Transferee's name, address, an	(e) Transfer of gi d ZIP + 4	ift Relationship of transferor to transferee			
ersity of the	Pacific		Schedule B (Form 99) 81 5/1/2024 1:31:19 PM	0) (2022)		

Department of the Treasury

Internal Revenue Service

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.



Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name	of organization			E	mployer ider	ntification number	
UNIVE	ERSITY OF THE PACIFIC					94-1156266	
Part	I-A Complete if the	e organization is exempt und	er section 501(d	c) or is a se	ction 527 c	organization.	
1	Provide a description of definition of "political car	the organization's direct and in naign activities."	direct political ca	mpaign activ	rities in Part	IV. See instructions	for
2	Political campaign activit	y expenditures. See instructions .			\$		
3	Volunteer hours for polition	cal campaign activities. See instruc	ctions				
Part	I-B Complete if the	e organization is exempt und	er section 501(d	c)(3).			
1	Enter the amount of any	excise tax incurred by the organiza	ation under sectior	n 4955	\$		
2	Enter the amount of any	excise tax incurred by organizatior	n managers under	section 4955	\$		
3	If the organization incurre	ed a section 4955 tax, did it file For	m 4720 for this ye	ear?		🗌 Yes 🗌 N	10
4a	Was a correction made?					🗌 Yes 🗌 N	10
b	If "Yes," describe in Part			_			
Part	-	e organization is exempt und	-			(c)(3).	
1		ly expended by the filing organiz		527 exempt	function		
2		filing organization's funds contrib					
3	Total exempt function e line 17b	expenditures. Add lines 1 and 2.	Enter here and	on Form 11	20-POL, \$		
4	Did the filing organization	n file <b>Form 1120-POL</b> for this year	?			🗌 Yes 🦳 N	lo
5	organization made payme the amount of political co	ses and employer identification nur ents. For each organization listed, ontributions received that were pro- fund or a political action committe	enter the amount   mptly and directly	paid from the delivered to	filing organi a separate p	zation's funds. Also en olitical organization, su	ter ich
	<b>(a)</b> Name	<b>(b)</b> Address	<b>(c)</b> EIN	<b>(d)</b> Amount filing orga funds. If nor		(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0	ł
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50084S

Schedule C (Form 990) 2022

Sch	edule C (Form 990) 2022			Page <b>2</b>
Pa	art II-A Complete if the organization i section 501(h)).	is exempt under section 501(c)(3) and filed	d Form 5768 (eleo	ction under
Α	Check if the filing organization belongs to a EIN, expenses, and share of excess	an affiliated group (and list in Part IV each affiliate s lobbying expenditures).	ed group member's	name, address,
В	Check if the filing organization checked bo	ox A and "limited control" provisions apply.		
	Limits on Lobbyi	ing Expenditures	(a) Filing	(b) Affiliated
	(The term "expenditures" mea	ins amounts paid or incurred.)	organization's totals	group totals
1	a Total lobbying expenditures to influence pu	ublic opinion (grassroots lobbying)		
	<b>b</b> Total lobbying expenditures to influence a	legislative body (direct lobbying)		
	c Total lobbying expenditures (add lines 1a a	and 1b)		
	<b>d</b> Other exempt purpose expenditures			
	e Total exempt purpose expenditures (add li	ines 1c and 1d)		
	f Lobbying nontaxable amount. Enter the	e amount from the following table in both		
	columns.			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
	g Grassroots nontaxable amount (enter 25%	5 of line 1f)		
	h Subtract line 1g from line 1a. If zero or less	s, enter -0		
	i Subtract line 1f from line 1c. If zero or less,	, enter -0		
	j If there is an amount other than zero or	n either line 1h or line 1i, did the organization	file Form 4720	
	reporting section 4911 tax for this year?		<u> L</u>	Yes No
	1-Vea	r Averaging Period Under Section 501(b)		

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period						
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2019	<b>(b)</b> 2020	<b>(c)</b> 2021	( <b>d)</b> 2022	<b>(e)</b> Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column (e))					
с	Total lobbying expenditures					
d	Grassroots nontaxable amount					
е	Grassroots ceiling amount (150% of line 2d, column (e))					
f	Grassroots lobbying expenditures					

Schedule C (Form 990) 2022

Part	I-B Complete if the organization is exempt under section 501(c)(3) and has NOT fi (election under section 501(h)).	iled I	Form	5768		
For ea	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed	(8	a)		(b)	
	iption of the lobbying activity.	Yes	No	A	moun	t
1	During the year, did the filing organization attempt to influence foreign, national, state, or local					
	legislation, including any attempt to influence public opinion on a legislative matter or					
-	referendum, through the use of:					
a b	Volunteers?		~ ~			
c	Media advertisements?		~			
d	Mailings to members, legislators, or the public?		~			
е	Publications, or published or broadcast statements?		~			
f	Grants to other organizations for lobbying purposes?		<			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	~			4	16,478
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		~			
1		~				54,433
J 2a	Total. Add lines 1c through 1i       .       <		V		10	0,911
b	If "Yes," enter the amount of any tax incurred under section 4912		•			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part		(5), c	or se	ction		
	501(c)(6).				1	1
					Yes	No
1 2	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization agree to carry over lobbying and political campaign activity expenditures from the					
Part			-			
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR				line (	3, is
	answered "Yes."					
1	Dues, assessments and similar amounts from members	•	1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid).	of				
a		•	2a			
b	Carryover from last year	•	2b 2c			
с 3	Total	•	3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of	the	•			
-	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobby					
	and political expenditures next year?		4			
5	Taxable amount of lobbying and political expenditures. See instructions		5			
Part						
	e the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grou	ıp list	:); Par	t II-A,	ines <sup>-</sup>	1 and
	instructions); and Part II-B, line 1. Also, complete this part for any additional information.					
SEEN	EXT PAGE					
			Sched	ule C (F	orm 99	0) 2022

Schedule C (Form 990) 2022

**Supplemental Information.** Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE C, PART II-B, LINE 1 - DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	THE UNIVERSITY IS A MEMBER OF THE ASSOCIATION OF INDEPENDENT CALIFORNIA COLLEGES AND UNIVERSITIES (AICCU),THE NATIONAL ASSOCIATION OF COLLEGE AND UNIVERSITY BUSINESS OFFICERS (NACUBO), THE ASSOCIATION OF GOVERNING BOARDS (AGB), AND THE GREATER SACRAMENTO ECONOMIC CHAMBER. THESE ORGANIZATIONS LOBBY ON BEHALF OF HIGHER EDUCATION.
	THE AMOUNTS SHOWN ON SCHEDULE C, PART II, LINE 1I PERTAIN TO DUES PAID TO THE ABOVE NOTED ASSOCIATIONS.
	ON BEHALF OF THE DENTAL SCHOOL, THE UNIVERSITY RETAINED THE FIRMS VECTIS STRATEGIES/VECTIS DC, LLC TO PROVIDE STRATEGIC SERVICES IN PUBLIC RELATIONS AND GOVERNMENT RELATIONS, IN AREAS RELATED TO HIGHER EDUCATION AND DENTISTRY IN PARTICULAR. A SUBSET OF THOSE STRATEGIC SERVICES INCLUDES LOBBYING SERVICES IN THE FORM OF CONTACT WITH STATE AND FEDERAL LEGISLATORS AND GOVERNMENT AGENCIES.
	THE AMOUNTS SHOWN ON SCHEDULE C, PART II-B LINE 1G REFLECT THE TOTAL FEES PAID TO VECTIS STRATEGIE/VECTIS DC, LLC, DURING FY23.

SCHEDULE	D
(Form 990)	

Department of the Treasury

Internal Revenue Service

## **Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information. 20**22** Open to Public

OMB No. 1545-0047

Inspection

## Name of the organization

Employer identification number

UNIVE	RSITY OF THE PACIFIC		94-1156266
Par	t I Organizations Maintaining Donor Advi Complete if the organization answered "		s or Accounts.
		(a) Donor advised funds	(b) Funds and other accounts
4	Total number at and of year	(a) Donor advised funds	
1	Total number at end of year		
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor	-	
	funds are the organization's property, subject to the		
6	Did the organization inform all grantees, donors, ar		
	only for charitable purposes and not for the benefit		
	conferring impermissible private benefit?		· · · · · · 🗌 Yes 🗌 No
Par	II Conservation Easements.		
	Complete if the organization answered "	Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the c	organization (check all that apply).	
	Preservation of land for public use (for example, recrea		a historically important land area
	Protection of natural habitat	-	a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization hel	d a qualified conservation contribution	in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		. 2a
b	Total acreage restricted by conservation easements		-
c	Number of conservation easements on a certified hi		
ď	Number of conservation easements included in (c) a		
3	Number of conservation easements modified, trans	ferred released extinguished or term	
•	tax year		
4	Number of states where property subject to conserv	vation easement is located	
5	Does the organization have a written policy reg		ection, handling of
-	violations, and enforcement of the conservation eas		
6	Staff and volunteer hours devoted to monitoring, inspec		
Ŭ	oran and volumeer neurs devoted to monitoring, inspec	and choicing	conservation casements during the year
7	Amount of expenses incurred in monitoring, inspecting	a handling of violations and enforcing o	onservation easements during the year
•		g, handling of violations, and enforcing of	onservation casements during the year
8	Does each conservation easement reported on line 2	P(d) above satisfy the requirements of se	ection $170(h)(4)(B)(i)$
•			
9	In Part XIII, describe how the organization repo		
	balance sheet, and include, if applicable, the text of		
	organization's accounting for conservation easemer	•	
Part	III Organizations Maintaining Collections	of Art Historical Treasures or C	)ther Similar Assets
i ait	Complete if the organization answered "		Assets.
10	If the organization elected, as permitted under FAS		statement and balance sheet works
Ia	of art, historical treasures, or other similar assets		
	service, provide in Part XIII the text of the footnote t	•	•
b	If the organization elected, as permitted under FAS		
b	art, historical treasures, or other similar assets held		
	provide the following amounts relating to these item	-	
			¢
	(i) Revenue included on Form 990, Part VIII, line 1		
~	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art,		issets for financial gain, provide the
	following amounts required to be reported under FA	-	*
a	Revenue included on Form 990, Part VIII, line 1 .		· · · · \$
b	Assets included in Form 990, Part X	<u> </u>	\$

Schedu	le D (Form 990) 2022					Page <b>2</b>
Part	Organizations Maintaining	Collections of	Art, Historical T	reasures, or 0	Other Similar As	sets (continued)
3	Using the organization's acquisition, a collection items (check all that apply):		her records, chec	k any of the foll	owing that make si	gnificant use of its
а	Public exhibition		d 🗌 Loan (	or exchange pro	oram	
b	Scholarly research		e 🗌 Other			
С	Preservation for future generations					
4	Provide a description of the organizat XIII.		and explain how th	hey further the c	rganization's exem	pt purpose in Part
5	During the year, did the organization	colicit or receive	donations of art	historical tracu	roc or other simila	r
5	assets to be sold to raise funds rather					□ Yes ☑ No
Part			and do part of the	o organization o		
Fall	Complete if the organization		' on Form 990 F	Part IV line 9 c	r reported an am	ount on Form
	990, Part X, line 21.		0111 0111 000, 1			
1a	Is the organization an agent, trustee,	custodian or oth	er intermediarv fo	or contributions	or other assets no	t
	included on Form 990, Part X?		-			· □ Yes □ No
b	If "Yes," explain the arrangement in Pa					
	······································				Ar	nount
с	Beginning balance				1c	
d					ld	
е	Distributions during the year				le	
f	Ending balance				1f	
2a	Did the organization include an amour	nt on Form 990, Pa	art X, line 21, for e	scrow or custod	ial account liability	? 🗌 Yes 🗌 No
b	If "Yes," explain the arrangement in Pa	art XIII. Check here	e if the explanation	n has been provi	ded on Part XIII .	🛛
Par	t V Endowment Funds.					
	Complete if the organization	answered "Yes'	' on Form 990, F	Part IV, line 10.	1	
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a	Beginning of year balance	568,232,594	625,142,889	455,799,44	8 463,312,942	452,976,087
b	Contributions	12,486,918	9,977,179	8,620,55	0 11,122,036	13,736,818
С	Net investment earnings, gains, and					
_		42,881,874	(43,329,749)	183,971,31		
d	Grants or scholarships	21,105,737	18,914,335	18,364,41	3 17,075,735	16,284,234
е	Other expenditures for facilities and					
		0	0		0 0	
f	Administrative expenses	3,751,803 598,743,846	4,643,390 568,232,594	4,884,01 625,142,88		
g 2	End of year balance					403,312,942
a	Board designated or quasi-endowmer	•			a as.	
b	Permanent endowment 63.00					
c	Term endowment 30.00 %	5.70				
	The percentages on lines 2a, 2b, and	2c should equal 10	00%.			
3a	Are there endowment funds not in the			at are held and a	administered for the	e
	organization by:					Yes No
	(i) Unrelated organizations					3a(i) 🖌
	(ii) Related organizations					3a(ii) 🖌 🗸
b	If "Yes" on line 3a(ii), are the related o	rganizations listed	as required on So	chedule R?		3b
4	Describe in Part XIII the intended uses		n's endowment fu	unds.		
Part						
	Complete if the organization				. See Form 990,	Part X, line 10.
	Description of property	(a) Cost or ot (investme		or other basis (c ther)	) Accumulated depreciation	(d) Book value
1a	Land			11,677,076		11,677,076
b	Buildings			96,924,389	288,705,834	208,218,555
с	Leasehold improvements					
d	Equipment		1	89,305,850	59,844,484	129,461,366
е	Other	•		27,144,594		27,144,594
Total.	Add lines 1a through 1e. (Column (d) n					376,501,591

Schedule D (Form 990) 2022

#### Investments-Other Securities. Part VII Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (c) Method of valuation: (a) Description of security or category (b) Book value (including name of security) Cost or end-of-year market value (1) Financial derivatives . . . . (2) Closely held equity interests . (3) Other END OF YEAR MARKET VALUE (A) HEDGE FUNDS & PRIVATE EQUITY 218,031,640 (B) REAL AND PERSONAL PROPERTY END OF YEAR MARKET VALUE 1,338,321 END OF YEAR MARKET VALUE (C) ASSETS HELD BY OTHER TRUSTEES 1,842,116 (D) U.S. EQUITIES 6.290 END OF YEAR MARKET VALUE (E) (F) (G) (H) Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) 221.218.367 Investments-Program Related. Part VIII Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (b) Book value (a) Description of investment (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. Part IX Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Other Liabilities. Part X Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes 7,535,090 TRUST AND ANNUITY OBLIGATIONS (2) SELF INSURANCE AND OTHER OBLIGATIONS 15,240,408 (3) ASSET RETIREMENT OBLIGATION 8,775,799 (4) LEASE OBLIGATIONS 2,147,298 (5) FEDERAL STUDENT LOAN FUNDS 16,666,030 (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 50,364,625 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

University of the Pacific 94-1156266 ~

Schedu	le D (Form 990) 2022				Page <b>4</b>
Part	•			Return.	1
	Complete if the organization answered "Yes" on Form 990, I	Part I	V, line 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	380,760,476
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	2,369,963		
b	Donated services and use of facilities	2b	0		
С	Recoveries of prior year grants	2c	0	-	
d	Other (Describe in Part XIII.)	2d	0		
е	Add lines <b>2a</b> through <b>2d</b>			2e	2,369,963
3	Subtract line <b>2e</b> from line <b>1</b>	· · .		3	378,390,513
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		-	
b	Other (Describe in Part XIII.)	4b	110,353,497		
С	Add lines <b>4a</b> and <b>4b</b>			4c	110,353,497
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
Part				er Retur	'n.
	Complete if the organization answered "Yes" on Form 990, I	Part I	V, line 12a.		
1	Total expenses and losses per audited financial statements			1	356,129,506
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	0		
b	Prior year adjustments	2b	0		
С	Other losses	2c	0		
d	Other (Describe in Part XIII.)	2d	0		
е	Add lines <b>2a</b> through <b>2d</b>			2e	0
3	Subtract line <b>2e</b> from line <b>1</b>	· · .		3	356,129,506
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	0		
b	Other (Describe in Part XIII.)	4b	113,522,695		
с	Add lines <b>4a</b> and <b>4b</b>			4c	113,522,695
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
Part	XIII Supplemental Information.				· · ·
Provic	te the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	d 4; Pa	art IV, lines 1b and 2b	; Part V,	line 4; Part X, line
2; Par	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	to pro	vide any additional in	formatio	n.
SEE S	STATEMENT				
					2,369,963 378,390,513 110,353,497 488,744,010 <b>1.</b> 356,129,506 0 356,129,506 113,522,695 469,652,201 ine 4; Part X, line

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation					
SCHEDULE D, PART XI, LINE	(a) Description	(b) Amount				
4(B) - OTHER REVENUE	FINANCIAL AID	115,361,077				
	COGS	- 1,838,382				
	OTHER CHANGES	- 3,169,198				
SCHEDULE D, PART XII, LINE	(a) Description	(b) Amount				
4(B) - OTHER EXPENSES	FINANCIAL AID	115,361,077				
	COGS	- 1,838,382				

**Supplemental Information.** Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
SCHEDULE D, PART III, LINE 4 - COLLECTIONS OF ART - DESCRIPTION OF COLLECTIONS	THE UNIVERSITY'S HOLT-ATHERTON SPECIAL COLLECTIONS DEPARTMENT HOUSES THE UNIVERSITY LIBRARY'S NON-CIRCULATING RARE AND UNIQUE RESEARCH MATERIALS. THE MISSION OF SPECIAL COLLECTIONS IS TO COLLECT, PRESERVE, AND PROVIDE ACCESS TO MANUSCRIPT COLLECTIONS, A SPECIALIZED BOOK COLLECTION, AND THE UNIVERSITY ARCHIVES FOR STUDENTS AND FACULTY OF THE UNIVERSITY OF THE PACIFIC AND THE GENERAL PUBLIC.
	THE MAJORITY OF WHAT THE SPECIAL COLLECTIONS DEPARTMENT OVERSEES IS THE FOLLOWING:
	- JOHN MUIR PAPERS: THE WORLD'S LARGEST REPOSITORY OF MUIR DOCUMENTS; - MOSCONE PAPERS: PERSONAL LETTERS, POLITICAL CORRESPONDENCE, DRAFT SPEECHES, AND VIDEO INTERVIEWS THAT BEAR WITNESS TO ONE OF THE MOST TRANSFORMATIONAL ERAS IN CALIFORNIA POLITICS:
	- WENTERN AMERICANA: PRIMARILY COMPRISED OF MANUSCRIPTS AND SPECIALIZED BOOKS, EMPHASIZING CALIFORNIA HISTORY; -JAPANESE-AMERICAN INTERNMENT DOCUMENTS - FOCUSED ON THE INTERNMENT RELOCATION EXPERIENCE WITH AN EMPHASIS ON SAN JOAQUIN COUNTY;
	-UNIVERSITY ARCHIVES - HISTORIC RÉCORDS GENERATED BY ADMINISTRATION, FACULTY, STAFF AND STUDENTS OF PACIFIC.
	IN OCTOBER 2013, THE ESTATE OF THE LATE ROBERT AND JEANNETTE POWELL ENDOWED A \$125MM GIFT TO THE UNIVERSITY. THIS BEQUEST INCLUDED APPROXIMATELY 18 WORKS OF ART FROM THE POWELL'S PERSONAL COLLECTION. THE ITEMS ARE INTENDED TO BE HELD FOR VISUAL DISPLAY THROUGHOUT THE UNIVERSITY'S THREE CAMPUSES.
SCHEDULE D, PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUNDS	THE UNIVERSITY'S ENDOWMENT FUNDS INCLUDE QUASI-ENDOWED FUNDS ESTABLISHED BY THE BOARD OF REGENTS AND PERMANENTLY RESTRICTED ENDOWMENT FUNDS ESTABLISHED BY DONORS. ENDOWED FUNDS ARE INVESTED IN PERPETUITY IN ACCORDANCE WITH THE UNIVERSITY'S INVESTMENT AND SPENDING POLICIES. QUASI-ENDOWED FUNDS ARE RESTRICTED TO VARIOUS USES AS APPROVED BY THE BOARD OF REGENTS. DONOR-RESTRICTED FUNDS INCLUDE FUNDS INVESTED FOR PURPOSES OF FUNDING STUDENT SCHOLARSHIPS, INVESTMENT IN PLANT AND PROGRAM SUPPORT.
SCHEDULE D, PART VII - INVESTMENTS - OTHER SECURITIES 5% OR MORE OF TOTAL ASSETS	ALTERNATIVE INVESTMENTS ARE THE MAJORITY OF THE "OTHER" SECURITIES. THE ENDOWMENT HAS A 37% TARGET TO ALTERNATIVES WHICH IS PRIMARILY NON-PUBLICLY TRADED SECURITIES. THESE INVESTMENTS INCLUDE MARKETABLE ALTERNATIVES AND PRIVATE EQUITY. AT FYE 2023, THESE ASSETS REPRESENTED APPROXIMATELY 36% OF THE ENDOWMENT.
SCHEDULE D, PART X, LINE 2 - FIN 48 (ASC 740) FOOTNOTE	PACIFIC IS TAX EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND SECTION 23701D OF THE REVENUE AND TAXATION CODE OF THE STATE OF CALIFORNIA AND, GENERALLY, IS NOT SUBJECT TO STATE OR FEDERAL TAXES ON INCOME. HOWEVER, PACIFIC REMAINS SUBJECT TO INCOME TAXES ON ANY NET INCOME THAT IS DERIVED FROM A TRADE OR BUSINESS, REGULARLY CARRIED ON, AND NOT IN FURTHERANCE OF THE PURPOSE FOR WHICH IT WAS GRANTED EXEMPTION. NO INCOME TAX PROVISION HAS BEEN RECORDED AS NET INCOME, IF ANY, FROM ANY UNRELATED TRADE OR BUSINESS AND, IN THE OPINION OF MANAGEMENT, IS NOT MATERIAL TO THE FINANCIAL STATEMENTS TAKEN AS A WHOLE.

SCHEDULE	Ε
(Form 990)	

Department of the Treasury

Internal Revenue Service

#### **Schools**

OMB No. 1545-0047 2022

Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

**Open to Public** Inspection

Name of the organization

Employer identification number

UNIVE	ERSITY OF THE PACIFIC 94-115	6266		
Part			VEC	
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	YES	N
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	~	
3	Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage at all times during its tax year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II		v	
4 a	Does the organization maintain the following? Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	V	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	~	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	~	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d		
5 a	Does the organization discriminate by race in any way with respect to: Students' rights or privileges?	5a		
b	Admissions policies?         .	5b		
с	Employment of faculty or administrative staff?	5c		~
d	Scholarships or other financial assistance?	5d		
е	Educational policies?	5e		·
f	Use of facilities?	5f		•
g	Athletic programs?	5g		•
h	Other extracurricular activities?	5h		v
6a b	Does the organization receive any financial aid or assistance from a governmental agency?	6a 6b	~	
7	If you answered "Yes" on either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through	3.0		
	4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, as modified by Rev. Proc. 2019-22, 2019-22 I.R.B. 1260, covering racial nondiscrimination? If "No," explain on Part II	7	~	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part II	Form 990) 2022 Page 2
Part II	<b>Supplemental Information.</b> Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.
(SEE STAT	'EMENT)

**Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6a, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

Return Reference - Identifier	Explanation
	DURING THE TAX YEAR ENDING ON 06/30/2023, THE UNIVERSITY RECEIVED SUPPORT FROM VARIOUS FEDERAL AND STATE GOVERNMENTAL AGENCIES TOTALING \$25,642,461.

SCHED	OULE F
(Form 9	990)

#### **Statement of Activities Outside the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 1 Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

, or 1	6.	2022
		Open to Public Inspection
	Employ	er identification number
		94-1156266

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY OF THE PACIFIC

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?
- **2** For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

	······································		,	1	· · · · ·	
	(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
	UROPE (INCLUDING CELAND AND GREENLAND)	1	1	PROGRAM SERVICES	STUDY ABROAD	2,418
E	UROPE (INCLUDING CELAND AND GREENLAND)	0	5	PROGRAM SERVICES	PROFESSIONAL SERVICES	116,799
	AST ASIA AND THE PACIFIC	0	1	PROGRAM SERVICES	PROFESSIONAL SERVICES	1,115
N	IORTH AMERICA (CANADA & //EXICO ONLY)	0	1	PROGRAM SERVICES	PROFESSIONAL SERVICES	41,178
	SOUTH ASIA	0	0	PROGRAM SERVICES	PROFESSIONAL SERVICES	800
0	CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS		110,550,391
(7) <sup> </sup>	UROPE (INCLUDING CELAND AND GREENLAND)	0	0	INVESTMENTS		10,250,342
(8)	AST ASIA AND THE PACIFIC	0	0	INVESTMENTS		3,738,516
	MIDDLE EAST AND NORTH	0	1	PROGRAM SERVICES	PROFESSIONAL SERVICES	0
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a	Subtotal	1	9			124,701,559
b	Total from continuation sheets to Part I	0	0			0
С	Totals (add lines 3a and 3b)	1	9			124,701,559

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50082W

# Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	<b>(c)</b> Region	(d) Purpose of grant	(e) Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
2 3	exempt 501(c	c)(3) organizatior	n by the IRS, or for	isted above that are which the grantee or ities	counsel has provid	ed a section 501(c)(3	b) equivalency letter	►	

Schedule F (Form 990) 2022

Part III can be duplica	ted if additional spa						
(a) Type of grant or assistance	<b>(b)</b> Region	(c) Number of recipients	<b>(d)</b> Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

## Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

Schedule F (Form 990) 2022

Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926).	✓ Yes	🗌 No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	₽ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	✓ Yes	🗌 No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i>	✓ Yes	🗌 No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	🗌 No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	✓ Yes	🗌 No

Schedule F (Form 990) 2022

**Supplemental Information.** Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); andPart III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference - Identifier	Explanation
3 - METHOD ÚSED TÓ ACCOUNT FOR EXPENDITURES ON ORG'S	CENTRAL AMERICA AND THE CARIBBEAN -ACCRUAL EAST ASIA AND THE PACIFIC -ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND) -ACCRUAL MIDDLE EAST AND NORTH AFRICA -ACCRUAL NORTH AMERICA (CANADA & MEXICO ONLY) -ACCRUAL SOUTH ASIA -ACCRUAL

	EDULE G n 990)					raising or Gam 0, Part IV, line 17, 18, Form 990-EZ, line 6a		OMB No. 1545-0047
	ment of the Treasury		Atta	ach to Form 9	990 or Form 9	90-EZ.		Open to Public
	Revenue Service	G	io to www.irs.gov/Fo	orm990 for in	structions ar	d the latest informat	ion. Employer identifie	Inspection
	ERSITY OF THE F	PACIFIC						1156266
Par		<b>sing Activities.</b> 0-EZ filers are r				vered "Yes" on	Form 990, Part IV,	line 17.
1		•	on raised funds th	· ·		•	Check all that apply.	
a b	Mail solicit	ations d email solicitatio	ns	e ∟ f □		ion of non-govern ion of governmen	-	
c c	Phone soli		15	g 🗹		fundraising events	•	
d	•	solicitations						
2a							icers, directors, trust fundraising services?	
b	lf "Yes," list th		individuals or er	ntities (fund			nents under which th	
	(i) Name and addre or entity (fun		(ii) Activity	custody o	draiser have r control of putions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	<b>(vi)</b> Amount paid to (or retained by) organization
				Yes	No			
1	OX 718, DES MOIN	ES, IA 50303-0718	ALUMNI FUNDRAISING		~	36,972	77,269	(40,297)
2								
3								
4								
5								
6								
7								
8								
9								
10								
Total						36,972	77,269	(40,297)
	registration or K, AR, CA, CO, C	licensing. Γ, DC, FL, GA, HI, IL	_, KS, KY, LA, ME,				ns or has been notifi //, NY, NC, ND,	ed it is exempt from
OH, C	OK, OR, RI, SC, T	N, UT, VA, WA, WV,	WI					
For Pa	perwork Reduction	Act Notice, see the li	nstructions for Form	990 or 990-E	EZ.	Cat. No. 50083H	Scł	edule G (Form 990) 2022

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1 ORANGE & BLACK BALL	(b) Event #2 GOLF TIGER HUNT	(c) Other events	(d) Total events (add col. (a) through col. (c))
			(event type)	(event type)	(total number)	coi. <b>(c)</b> )
Revenue	1	Gross receipts	319,128	86,206	124,636	529,970
н	2	Less: Contributions	170,450	56,988	78,011	305,449
	3	Gross income (line 1 minus line 2)	148,678	29,218	46,625	224,521
	4	Cash prizes	0	0	0	0
	5	Noncash prizes	48,040	17,105	19,176	84,321
səsu	6	Rent/facility costs	0	9,086	3,342	12,428
Direct Expenses	7	Food and beverages	55,837	3,856	14,034	73,727
Direc	8	Entertainment	0	0	0	0
	9	Other direct expenses .	76,620	5,993	6,676	89,289
	10	Direct expense summary. Ad	•			259,765
	11	Net income summary. Subtra	act line 10 from line 3, c	olumn (d)     .     .    .	<u></u> . [	(35,244)

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue			<b>(a)</b> Bingo	<b>(b)</b> Pull tabs/instant bingo/progressive bingo	(c) Other gaming	<b>(d)</b> Total gaming (add col. <b>(a)</b> through col. <b>(c)</b> )
Reve	1	Gross revenue				
es	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
rect E	4	Rent/facility costs				
ā	5	Other direct expenses .				
	6	Volunteer labor	□ Yes % □ No	☐ Yes % ☐ No	□ Yes % □ No	
	7	Direct expense summary. Ac	ld lines 2 through 5 in c	olumn (d)		
	8	Net gaming income summar	y. Subtract line 7 from I	ine 1, column (d)		
9		nter the state(s) in which the or the organization licensed to co				
10		ere any of the organization's g "Yes," explain:	aming licenses revoked	l, suspended, or termina	ated during the tax year	? . <b>∐ Yes ∐ No</b>

\_\_\_\_\_

Schedule G (Form 990) 2022

00110000	ule G (Form 990) 2022		Page <b>3</b>
11	Does the organization conduct gaming activities with nonmembers?	<b>Yes</b>	🗌 No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?	🗌 Yes	🗌 No
13	Indicate the percentage of gaming activity conducted in:		
а	The organization's facility		%
b	An outside facility		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		
b	If "Yes," enter the amount of gaming revenue received by the organization \$ and the		
с	amount of gaming revenue retained by the third party \$		
	Name		
	Address		
16	Gaming manager information:		
	Name		
	Gaming manager compensation \$		
	Description of services provided		
	Director/officer		
17 а	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to		
b	retain the state gaming license?	🗌 Yes	🗌 No
	spent in the organization's own exempt activities during the tax year \$		
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns ( Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition See instructions.		

Schedule G (Form 990) 2022

Return Reference	Identifier	Explanation			
SCHEDULE G, PART I,	PAYMENT OF FEES OR	Name	Description		
LINE 2B	PAYMENT OF EXPENSES	RUFFALOCODY HOLDINGS LLC	RUFFALO CODY LLC PROVIDES MANAGEMENT SERVICES FOR TWO ONLINE GIVING PROGRAMS. RUFFALO CODY CHARGES A FLAT PROFESSIONAL FEE AND IS NOT COMPENSATED BASED ON THE AMOUNT OF FUNDS RAISED OR ON A PERCENTAGE BASIS. RUFFALO CODY DOES NOT SOLICIT ON BEHALF OF THE UNIVERSITY.		

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.									1545-0047 <b>22</b> o Public ection
Name of the organization Employer identification number									ber	
UNIVERSITY OF THE P	ACIFIC								94-1156266	
Part I General	Informatior	n on Grants and	Assistance							
the selection cr	iteria used to		or assistance?				for the grants or as 			🗌 No
Part II Grants a	nd Other A	ssistance to Do	mestic Organiz	ations and Don	nestic Governm	ents. Complete	if the organizatio space is needed		ed "Yes" on I	Form 990
<b>1</b> (a) Name and address or governme	•	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description noncash assista		(h) Purpose o or assista	•
(1)										

<b>1</b> (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	<b>(d)</b> Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
<ol> <li>Enter total number of section</li> <li>Enter total number of other o</li> </ol>							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Grants and Other Assistance to De Part III can be duplicated if additional	omestic Individu al space is neede	<b>als.</b> Complete if the d.	organization answ	vered "Yes" on Form 990	, Part IV, line 22.
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 DONOR SPONSORED FINANCIAL AID	346	12,587,177			
2 UNIVERSITY SPONSORED FINANCIAL AID	2,828	102,773,900			
3					
4					
5					
6					
7					
Part IV Supplemental Information. Provide	the information r	equired in Part I, lin	e 2; Part III, columi	n (d); and any other addit	ional information.
(SEE STATEMENT)					

**Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference - Identifier	Explanation
SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS.	FEDERAL AND STATE PROGRAMS ARE ADMINISTERED ACCORDING TO THE LAWS, RULES, STATUTES, AND REGULATIONS AS ISSUED BY THE STATE OF CALIFORNIA AND THE U.S. DEPARTMENT OF EDUCATION AS WELL AS THE U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES. UNIVERSITY SCHOLARSHIPS AND GRANTS ARE ADMINISTERED ACCORDING TO THE POLICIES AND PROCEDURES DEVELOPED AND IMPLEMENTED BY THE FINANCIAL AID OFFICE IN SUPPORT OF THE UNIVERSITY'S STRATEGIC ENROLLMENT PLAN. THE FINANCIAL AID OFFICE USES THE FREE APPLICATION FOR FEDERAL STUDENT AID (FAFSA) AS WELL AS A NUMBER OF SUPPORTING DOCUMENTS OF VERIFICATION TO DETERMINE A STUDENT'S ELIGIBILITY FOR ALL NEED BASED PROGRAMS. IN ADDITION, STUDENTS ARE REVIEWED BASED ON ACADEMIC QUALIFICATIONS AND SPECIAL TALENTS FOR MERIT BASED PROGRAMS SUCH AS MUSIC, ATHLETICS, REGENTS SCHOLARSHIPS AND SIMILAR PROGRAMS. POLICIES AND PROCEDURES ENSURE THAT THE DETERMINATION OF AID ELIGIBILITY AND THE SUBSEQUENT DELIVERY OF AID FROM ANY AND ALL PROGRAMS ARE DONE IN A FAIR AND EQUITABLE MANNER AND IN ACCORDANCE WITH THE RULES AND REGULATIONS THAT GOVERN THE INDIVIDUAL PROGRAMS.

SCHEDULE J		Compensation Information					OMB No. 1545-0047			
(Form 990)		For certain Officers, Dire	2022							
		Complete if the organizati	Open t							
	ent of the Treasury Revenue Service	Go to www.irs.gov/Form		ectio						
	f the organization			Employer identificati						
	ERSITY OF THE F			94-1	1156266					
Part	Questio	ns Regarding Compensation				1	1			
1a			rovided any of the following to or for a provide any relevant information regardi		orm	Yes	No			
		or charter travel	✓ Housing allowance or residence f	•						
	✓ Travel for co		Payments for business use of pe							
	<ul> <li>Tax indemn</li> </ul>	ification and gross-up payments	Health or social club dues or initiation	ation fees						
	Discretional	ry spending account	Personal services (such as maid,	chauffeur, chef)						
b	or reimbursen		the organization follow a written polic xpenses described above? If "No,"		I to	~				
					· 1b					
2	directors, trust	tees, and officers, including the CE	or to reimbursing or allowing expe EO/Executive Director, regarding the it	tems checked on	line					
	1a?				· 2	~				
3	organization's related organiz	CEO/Executive Director. Check all zation to establish compensation of	ation used to establish the compensat that apply. Do not check any boxes fo the CEO/Executive Director, but expla	r methods used by	y a					
		ion committee	Written employment contract							
		t compensation consultant	Compensation survey or study							
	□ Form 990 o	f other organizations	Approval by the board or compe	nsation committee	,					
4		r, did any person listed on Form 99 r a related organization:	0, Part VII, Section A, line 1a, with resp	pect to the filing						
а	Receive a seve	erance payment or change-of-contr	ol payment?		. 4a	~				
b			ental nonqualified retirement plan? .			~				
С			based compensation arrangement? .		. <b>4</b> c		~			
	If "Yes" to any	of lines 4a–c, list the persons and p	provide the applicable amounts for eac	h item in Part III.						
	Only section {	501(c)(3), 501(c)(4), and 501(c)(29)	organizations must complete lines 5	5–9.						
5	For persons I		tion A, line 1a, did the organization		any					
2		<u> </u>			. 5a		~			
a b	-						~			
		e 5a or 5b, describe in Part III.								
6		isted on Form 990, Part VII, Sec contingent on the net earnings of:	tion A, line 1a, did the organization	n pay or accrue	any					
а	The organization	on?			. 6a		~			
b		ganization?			. 6b		<b>v</b>			
7			ion A, line 1a, did the organization   ," describe in Part III				~			
8			l, paid or accrued pursuant to a contra							
		-	Regulations section 53.4958-4(a)(3)							
	mranın				. 8		~			
9			ollow the rebuttable presumption pro							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50053T

Schedule J (Form 990) 2022

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and		(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	(D) Nontaxable benefits	(E) rotaror columns (B)(i)–(D)	in column (B) reported as deferred on prior Form 990
CALLAHAN, CHRISTOPHER	(i)	636,558	40,000	22,908	101,000	76,888	877,354	0
1 PRESIDENT	(ii)	0	0	0	0	0	0	0
PERRY, LEONARD	(i)	521,187	0	11,335	30,500	24,454	587,476	0
2 HEAD COACH, MEN'S BASKETBALL	(ii)	0	0	0	0	0	0	0
LAM, DAVID	(i)	461,895	0	1,110	14,819	38,089	515,913	0
ASSOCIATE DEAN MEDICAL INTEGRATION, CHAIRPERSON 3 ORAL AND MAXILLOFACIAL SURGERY, PROFESSOR (ii)		0	0	0	0	0	0	0
NADERSHAHI, NADER	(i)	445,992	0	8,121	30,500	24,435	509,048	0
4 DEAN, DUGONI SCHOOL OF DENTISTRY	(ii)	0	0	0	0	0	0	0
PALLAVICINI, MARIA	(i)	397,005	0	21,470	47,500	11,756	477,731	0
5 PROVOST	(ii)	0	0	0	0	0	0	0
MULLEN, KENNETH	(i)	384,334	0	16,387	51,000	26,134	477,855	0
6 CHIEF OPERATING OFFICER	(ii)	0	0	0	0	0	0	0
BIEDERMANN, SCOTT	(i)	314,539	35,000	8,205	51,000	24,763	433,507	0
7 VP, DEVELOPMENT	(ii)	0	0	0	0	0	0	0
SCHWARTZ, MICHAEL	(i)	353,872	0	3,238	30,500	22,971	410,581	0
8 DEAN, MCGEORGE SCHOOL OF LAW	(ii)	0	0	0	0	0	0	0
BUGNARIU, NICOLETA	(i)	308,325	0	43,461	30,500	7,117	389,403	0
9 DEAN, SCHOOL OF HEALTH SCIENCES	(ii)	0	0	0	0	0	0	0
ORWIN, ELIZABETH	(i)	341,371	0	2,392	35,266	38,488	417,517	0
10 DEAN, ENGINEERING AND COMPUTER SCIENCE	(ii)	0	0	0	0	0	0	0
COX, DARREN	(i)	323,009	0	637	30,500	11,471	365,617	0
11 ASSOCIATE PROFESSOR	(ii)	0	0	0	0	0	0	0
SPRECHER, ARTHUR	(i)	273,176	30,000	14,475	30,500	38,428	386,579	0
12 VICE PRESIDENT TECHNOLOGY & CIO	(ii)	0	0	0	0	0	0	0
FERGUSON, CHRISTOPHER	(i)	306,094	0	9,850	51,000	24,748	391,692	0
13 VP, ENROLLMENT MANAGEMENT	(ii)	0	0	0	0	0	0	0
FERREIRA CABIDO, MARIA	(i)	312,761	0	904	30,500	11,461	355,626	0
14 ASSOCIATE PROFESSOR	(ii)	0	0	0	0	0	0	0
BLANDIZZI, MARIA	(i)	276,015	0	32,935	48,766	38,124	395,840	0
15 VP, STUDENT LIFE	(ii)	0	0	0	0	0	0	0
(SEE STATEMENT)	(i)							
16 (ii)								

Schedule J (Form 990) 2022

#### Part II

(a)			(b)		(c)	(d)	(e)	(f)
Name			-2 and/or 1099-MIS		Retirement and other deferred	Nontaxable benefits	Total of columns (b)(i)-(d)	Compensation reported in prior
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			Form 990 or Form 990-EZ
(16) LOMAX-GHIRARDUZZI, MARY	(i)	294,125	0	11,156	34,623	22,664	362,568	0
VP, DIVERSITY, EQUITY, AND INCLUSION	(ii)	0	0	0	0	0	0	0
(17) YARBOROUGH, CRAIG	(i)	298,835	0	4,058	29,929	25,624	358,446	0
ASSOCIATE DEAN INSTITUTIONAL ADVANCEMENT	(ii)	0	0	0	0	0	0	0
	(i)	268,294	0	32,805	35,985	8,111	345,195	0
DEAN, PHARMACY & HEALTH SCIENCES (OUTGOING)	(ii)	0	0	0	0	0	0	0
(19) LUCAS, JANET	(i)	248,544	21,000	11,936	47,754	11,912	341,146	0
ÀTHLETICS DIRECTOR	(ii)	0	0	0	0	0	0	0
(20) CAMPBELL, PATRICIA	(i)	266,880	0	1,348	26,698	195	295,121	0
DÉAN, BENERD COLLEGE	(ii)	0	0	0	0	0	0	0
(21) FRADEN, RENA	(i)	261,164	0	3,471	26,265	8,115	299,015	0
DÉAN, COLLÉGE OF THE PACIFIC (OUTGOING)	(ii)	0	0	0	0	0	0	0
(22) WITTE, PETER	(i)	240,603	0	1,244	24,971	35,139	301,957	0
DEAN, CONSERVATORY OF MUSIC	(ii)	0	0	0	0	0	0	0
(23) MOOTZ, FRANCIS	(i)	238,001	0	1,503	57,500	8,081	305,085	0
PROFESSOR, MCGEORGE SCHOOL OF LAW	(ii)	0	0	0	0	0	0	0
(24) ATTERBURY, GEORGE	(i)	42,554	160,741	27,569	23,289	4,979	259,132	0
ÉMERITUS VP, DEVELOPMENT & ALUMNI	(ii)	0	0	0	0	0	0	0
(25) WALSH, JAMES	(i)	207,396	0	5,544	33,646	22,237	268,823	0
CHIEF FINANCIAL OFFICER	(ii)	0	0	0	0	0	0	0
(26) GALE, LEWIS INTERIM DEAN, EBERHARDT SCHOOL OF BUSINESS	(i)	198,207	0	678	56,117	37,873	292,875	0
OUTGOING)	(ii)	0	0	0	0	0	0	0
(27) MOSES, CHARLES DEAN, EBERHARDT SCHOOL OF BUSINESS	(i)	174,868	0	20,799	0	332	195,999	0
(INCOMING)	(ii)	0	0	0	0	0	0	0
(28) JENSEN, SCOTT	(i)	193,298	0	230	19,711	24,159	237,398	0
DÉAN, COLLEGE OF THE PACIFIC (INTERIM)	(ii)	0	0	0	0	0	0	0
(29) HENDERSON, ROBERT	(i)	164,404	0	460	16,995	37,880	219,739	0
VIČE PRESIDENT TECHNOLOGY & CIO (INTERIM)	(ii)	0	0	0	0	0	0	0

**Supplemental Information.** Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE J, PART I, LINE 1A - FIRST-CLASS OR CHARTER TRAVEL	ONE EMPLOYEE RECEIVED AN EXCEPTION FOR FIRST CLASS TRAVEL BECAUSE COACH SEATING WAS UNAVAILABLE. THE VALUE OF THE FIRST-CLASS TRAVEL WAS CONSIDERED A NECESSARY BUSINESS EXPENSE AND THEREFORE WAS NOT INCLUDED ON THE W2.
SCHEDULE J, PART I, LINE 1A - TRAVEL FOR COMPANIONS	COMPANION TRAVEL IS THE FINANCIAL RESPONSIBILITY OF THE TRAVELER EXCEPT IN CASES WHERE THE PRESENCE OF THE COMPANION IS REQUIRED FOR UNIVERSITY BUSINESS REASONS AND THEREFORE IS NOT INCLUDED IN THE INDIVIDUAL'S W-2.
SCHEDULE J, PART I, LINE 1A - TAX INDEMNIFICATION AND GROSS-UP PAYMENTS	A GROSS-UP WAS DONE FOR TAXES ON THE \$9,600.00 HOUSING BENEFIT PROVIDED BY THE UNIVERSITY FOR VP STUDENT LIFE, MARIA BLANDIZZI. A GROSS-UP WAS DONE FOR TAXES ON THE \$2,074.53 HOUSEKEEPING BENEFIT AND \$1,303.99 CAR BENEFIT PROVIDED BY THE UNIVERSITY FOR PRESIDENT CHRISTOPHER CALLAHAN.
SCHEDULE J, PART I, LINE 1A - HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE	THE UNIVERSITY HAS THREE CAMPUSES, LOCATED IN STOCKTON, SACRAMENTO AND SAN FRANCISCO. AT THE MAIN CAMPUS IN STOCKTON, ON-CAMPUS HOUSING IS PROVIDED TO THE PRESIDENT. FOR THE PRESIDENT, THE HOUSING QUALIFIES FOR EXCLUSION FROM EMPLOYEE TAXABLE INCOME. USE BY EMPLOYEES OF RESIDENTIAL PROPERTY OWNED BY THE UNIVERSITY OTHER THAN THE ABOVE IS TREATED AS TAXABLE COMPENSATION. TAXABLE COMPENSATION FOR THE USE OF HOUSING ON THE STOCKTON MAIN CAMPUS FOR THE VP FOR STUDENT LIFE, MARIA BLANDIZZI, WAS \$9,600.00 . TAXABLE COMPENSATION FOR USE OF THE SAN FRANCISCO RESIDENTIAL PROPERTY WAS \$750.00 FOR THE VP OF ENROLLMENT STRATEGY, CHRISTOPHER FERGUSON. THERE WAS NO PERSONAL USE OF OTHER STOCKTON OR SACRAMENTO RESIDENTIAL PROPERTIES.
SCHEDULE J, PART I, LINE 1A - HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES	THE UNIVERSITY PROVIDED A CLUB MEMBERSHIP FOR THE HEAD BASKETBALL COACH, LEONARD PERRY, TO FACILITATE BUSINESS PURPOSES, INCLUDING DONOR CULTIVATION, NETWORKING, AND UNIVERSITY MEETINGS. ANY PERSONAL USE OF THE CLUB MEMBERSHIP IS TAXABLE TO THE EMPLOYEE AND REPORTED AS A PORTION OF THE "OTHER REPORTABLE COMPENSATION" ON SCHEDULE J PART II COLUMN B (III).
	PRESIDENT CALLAHAN'S W-2 INCLUDES "OTHER REPORTABLE COMPENSATION" OF \$2,074.53 FOR THE VALUE OF HOUSEKEEPING SERVICES PROVIDED BY THE UNIVERSITY AT HIS ON-CAMPUS RESIDENCE, AND \$2,700.00 FOR 2020 PERSONAL SERVICES THAT WERE REPORTED IN 2022.
SCHEDULE J, PART I, LINE 4A - SEVERANCE OR CHANGE-OF-CONTROL PAYMENT	OUTGOING ASSISTANT VICE PRESIDENT, TREASURY & INVESTMENTS, BAYANI MANILAY, RECEIVED A SEVERANCE PAYMENT OF \$4,000.00.
SCHEDULE J, PART I, LINE 4B - SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN	THE UNIVERSITY PROVIDES A 457F DEFERRED COMPENSATION RETIREMENT PLAN FOR PRESIDENT CALLAHAN. UNDER THIS PLAN, THE UNIVERSITY WILL ACCRUE \$50,000 FOR EACH FISCAL YEAR BEGINNING FISCAL YEAR 20/21, PROVIDED THAT HE REMAINS EMPLOYED THROUGH JUNE 30, 2023. SHOULD THE TERM BE EXTENDED BEYOND JUNE 30, 2023, AN ADDITIONAL \$50,000 WILL BE ACCRUED AND PAYABLE AT THE END OF EACH SUCCEEDING FISCAL YEAR; THE ACCRUED COMPENSATION SHALL VEST AND BE PAID WITHIN 90 DAYS FOLLOWING THE END OF THE FISCAL YEAR. NO PAYMENTS WERE MADE TO THE PLAN PARTICIPANT IN CALENDAR YEAR 2022.
SCHEDULE J, PART I, LINE 3 - METHODS USED TO ESTABLISH COMPENSATION FOR THE PRESIDENT	PLEASE SEE SCHEDULE O FOR THE RESPONSE TO FORM 990, PART VI, SECTION B, LINE 15A

#### SCHEDULE K (Form 990)

## **Supplemental Information on Tax-Exempt Bonds**

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information. 20**22** Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

#### UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

Inspection

Pa	rt I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Dat	te issued	(e) Issue price		(f) Description	n of purpose		( <b>g)</b> Def	eased	<b>(h)</b> On behalf of issuer	(i) P fina	ooled ncing
Α	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY	52-1705592	1301787B6	08/04	4/2015	75,997,3	50 SEE	PART VI			Yes	No ✓	Yes No	Yes	No V
В	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY	52-1705592	00000000	10/3	0/2020	15,955,00	DO SEE	PART VI				~	~		~
с	CALIFORNIA MUNICIPAL FINANCE AUTHORITY	20-1563466	13048VUG1	11/1:	2/2020	42,545,52	23 SEE	PART VI				~	~		~
D	CALIFORNIA MUNICIPAL FINANCE AUTHORITY	20-1563466	13048VTJ7	08/0	3/2021	23,541,68	B3 SEE	PART VI				~			~
Par	t II Proceeds			I	I		1			I			I		·
						Α		В		С			D		
1	Amount of bonds retired			[		15,400,000		6,390,000		1,855,0	000			1,54	5,000
2	Amount of bonds legally defeased					0									
3	Total proceeds of issue					75,997,350		15,955,000	00 42,545,523		5,523 23,541		1,683		
4	Gross proceeds in reserve funds					0									
5	Capitalized interest from proceeds					0									
6	Proceeds in refunding escrows														
7	Issuance costs from proceeds					888,095				607,0	050 198		8,570		
8	Credit enhancement from proceeds					0									
9	Working capital expenditures from proceed	ds				0									
10	Capital expenditures from proceeds					0									
11	Other spent proceeds					75,109,255		15,955,000		41,938,4	173			23,34	3,113
12	Other unspent proceeds					0									
13	Year of substantial completion					2015		2020		20	020				2021
					Yes	No	Yes	No	Yes	No		Y	es	No	)
14	Were the bonds issued as part of a refund				~		~		~				~		
	if issued prior to 2018, a current refunding	,													
15	Were the bonds issued as part of a refun					~		~		~					/
	issued prior to 2018, an advance refunding														
16	Has the final allocation of proceeds been n				~		~		~				~		
17	Does the organization maintain adequate	books and record	ds to support	t the	~		~		~				~		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

. . .

. . . . . . . . . . . .

final allocation of proceeds?

Cat. No. 50193E

Schedule K (Form 990) 2022

Schedule K (Form 990) 2022

Part	III Private Business Use				_				
			A		B		C		D
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?	Yes	No V	Yes	No V	Yes	No V	Yes	No V
2	Are there any lease arrangements that may result in private business use of bond-financed property?		~	v			~	v	
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		v		~		~		~
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		~		~		~		~
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0.00 %		0.60 %		0.00 %		0.30 9
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0.00 %		0.00 %		0.00 %		0.00 %
6	Total of lines 4 and 5		0.00 %		0.60 %		0.00 %		0.30 %
7	Does the bond issue meet the private security or payment test?		~		~		~		~
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		v		~		~		~
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	v		v		v		~	
Part	V Arbitrage								
			A		В		Ç		D
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Yes	No	Yes	No	Yes	No	Yes	No
0	If "No" to line 1, did the following apply?		~		<ul> <li>✓</li> </ul>		~		~
2			~		~	~		~	
	Rebate not due yet?         .	~		~		v	~	v	~
	No rebate due?	•	~	•	~		~		~
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
	·								-

Schedule K (Form 990) 2022

Schedule K (Form 990) 2022

Part	V Arbitrage (continued)			_				1	
	_		A		В	(	2		)
4a	Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
	hedge with respect to the bond issue?		~		~		~		~
b	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)? .		~		~		~		~
b	Name of provider								
С	Term of GIC						-		
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period? .		~		~		~		~
7	Has the organization established written procedures to monitor the								
	requirements of section 148?	~		~		~		~	
Part	V Procedures To Undertake Corrective Action								
			A		B	(	2		)
	Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
	of federal tax requirements are timely identified and corrected through the								
	voluntary closing agreement program if self-remediation isn't available under								
	applicable regulations?	~		~		~		~	
	STATEMENT)								
-									

**Supplemental Information.** Supplemental Information Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE K, PART I, COLUMN (F) -	PART I, COLUMN (F) - DESCRIPTION OF PURPOSE
SUPPLEMENTAL INFORMATION	CEFA SERIES 2015 (ISSUE DATE AUGUST 4, 2015): TO REFUND ALL OF THE SERIES 2004 AND 2006 BOND ISSUANCES. NO NEW DEBT WAS INCURRED WITH THIS ISSUANCE.
	CEFA SERIES 2014 (ISSUE DATE MAY 12, 2014): ON OCTOBER 30, 2020, THE INTEREST RATE WAS RESET FOR SERIES 2014 WHICH WAS ISSUED TO PAY OFF A PRIOR LINE OF CREDIT LOAN WITH WELLS FARGO BANK AND TO PAY FOR THE COSTS OF ACQUIRING AND DEVELOPING A SEVEN-STORY BUILDING FOR THE SAN FRANCISCO CAMPUS AT 155 FIFTH STREET.
	CMFA SERIES 2020A (ISSUE DATE NOVEMBER 12, 2020): THE UNIVERSITY WAS LEGALLY DEFEASED RELATING TO THE REFUNDING OF THE SERIES 2009 AND 2016 BONDS. NO NEW DEBT WAS INCURRED WITH THIS ISSUANCE.
	CMFA SERIES 2021A (ISSUE DATE AUGUST 3, 2021): THE UNIVERSITY WAS LEGALLY DEFEASED RELATING TO THE REFUNDING OF THE SERIES 2012A BONDS. NO NEW DEBT WAS INCURRED WITH THIS ISSUANCE.
SCHEDULE K, PART II, LINE 11 - OTHER SPENT PROCEEDS	PART II, LINE 11 - THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS OF THE ISSUE THAT ARE NO LONGER IN ESCROW.
SCHEDULE K, PART III, LINE 9 - WRITTEN PROCEDURES	AS NOTED IN SCHEDULE K, PART III, LINE 9, THE UNIVERSITY HAS ADOPTED MANAGEMENT PRACTICES AND PROCEDURES TO ENSURE POST-ISSUANCE COMPLIANCE OF ITS TAX-EXEMPT BOND LIABILITIES. THE UNIVERSITY'S WRITTEN PROCEDURES HAVE BEEN UPDATED TO ENSURE THAT ANY VIOLATIONS OF FEDERAL TAX REQUIREMENTS ARE TIMELY IDENTIFIED AND CORRECTED THROUGH THE VOLUNTARY CLOSING AGREEMENT PROGRAM IF SELF-REMEDIATION IS NOT AVAILABLE UNDER APPLICABLE REGULATIONS.

#### SCHEDULE L (Form 990)

## **Transactions With Interested Persons**

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

Internal Revenue Service

### Name of the organization

Department of the Treasury

UNIVERSITY OF THE PACIFIC

Employer identification number 94-1156266

\$

Part I		ons (section 501(c)(3), section 501(c)(4), a	nd section 501(c)(29) organizations only). ine 25a or 25b, or Form 990-EZ, Part V, line		
1	(a) Name of disqualified person	(b) Relationship between disqualified person and		(d) Cor	
		organization		Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . . . . . .

#### Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	<b>(c)</b> Purpose of loan	fron	an to or 1 the zation?	<b>(e)</b> Original principal amount	(f) Balance due	<b>(g)</b> In c	lefault?	by bo	proved ard or hittee?	(i) Wi agreei	
			То	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
Total						\$						

Part III

3

#### Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)		95,252	TUITION DISCOUNT	EDUCATION
(2)		6,678	MERIT SCHOLARSHIP	EDUCATION
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50056A

Schedule L (Form 990) 2022

(a) None of instrested person         (b) Pleationed in breaked instruction         (c) Amount of granuation         (c) Description of transaction         (e) Starting of granuation           (1) (SEE STATEMENT)	Part IV	Business Transactions Involv Complete if the organization an	ing Interested Persons. Iswered "Yes" on Form 99	0, Part IV, line 28a, 2	28b, or 28c.		
(1) (SEE STATEMENT)       (2)         (2)       (3)         (3)       (4)         (4)       (5)         (5)       (6)         (7)       (7)         (8)       (10)         (10)       (10)         Part V       Supplemental Information.         Provide additional information for responses to questions on Schedule L (see instructions).		(a) Name of interested person	interested person and the		(d) Description of transaction	organi reve	zation's nues?
(2)       (3)       (4)       (5)         (4)       (5)       (6)       (7)         (6)       (7)       (7)       (7)         (8)       (9)       (10)       (10)         Part V       Supplemental Information.       (10)         Provide additional information for responses to questions on Schedule L (see instructions).       (10)	(1) (SE					res	NO
(3)       (4)       (5)       (6)       (7)         (6)       (7)       (7)       (7)       (7)         (8)       (8)       (7)       (7)       (7)         (9)       (7)       (7)       (7)       (7)         (9)       (7)       (7)       (7)       (7)         (10)       (7)       (7)       (7)       (7)         (10)       (7)       (7)       (7)       (7)         (10)       (7)       (7)       (7)       (7)         (10)       (7)       (7)       (7)       (7)         Part V       Supplemental Information.       (7)       (7)         Provide additional information for responses to questions on Schedule L (see instructions).       (7)							
(4)	(3)						
(6)       Image: Construction of the second se	(4)						
(7)       Image: Construction of the second se	(5)						
(8)       Image: Construction of the second se	(6)						<u> </u>
(9)       (10)	(7)						<u> </u>
(10)       Part V       Supplemental Information.         Provide additional information for responses to questions on Schedule L (see instructions).	(0) (9)						<u> </u>
Part V         Supplemental Information.           Provide additional information for responses to questions on Schedule L (see instructions).	(10)						
		Supplemental Information. Provide additional information 1	or responses to questions	on Schedule L (see	instructions).		I
	(OLL 017						

Part IV Business Transactions Involving Interested Persons (continued)

(a) Name of interested person	(b) Relationship between interested person and the organization	sted (c) Amount of transaction (d) Description of transaction			aring of zation's nues?
				Yes	No
(1) FATAMEH NADERSHAHI	FAMILY MEMBER OF NADER NADERSHAHI, A KEY EMPLOYEE	\$139,739	SEE SUPPLEMENTAL INFORMATION		~
(2) NAVID KNIGHT	FAMILY MEMBER OF NADER NADERSHAHI, KEY EMPLOYEE	\$60,038	SEE SUPPLEMENTAL INFORMATION		~
(3) PAUL ORWIN	FAMILY MEMBER OF ELIZABETH ORWIN, A KEY EMPLOYEE	\$135,197	SEE SUPPLEMENTAL INFORMATION		~
(4) SUBSTANTIAL CONTRIBUTOR	VENDOR AND CONTRIBUTOR	\$317,813	SEE SUPPLEMENTAL INFORMATION		~

Return Reference - Identifier	Explanation
SCHEDULE L, PART III - GRANTS OR ASSISTANCE BENEFITING INTERESTED PERSONS	PER THE 990 INSTRUCTIONS, THE UNIVERSITY IS NOT REQUIRED TO IDENTIFY THE INTERESTED PERSONS WHO RECEIVED SCHOLARSHIPS, FELLOWSHIPS, AND SIMILAR FINANCIAL ASSISTANCE. INSTEAD, THE UNIVERSITY MUST GROUP EACH TYPE OF ASSISTANCE PROVIDED TO INTERESTED PERSONS. THIS IS DONE IN ORDER TO PROTECT THE IDENTITY OF THE STUDENTS.
SCHEDULE L, PART IV - BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS	NADER NADERSHAHI, DEAN DUGONI SCHOOL OF DENTISTRY, KEY EMPLOYEE, IS RELATED TO FATAMEH N. NADERSHAHI, HIS WIFE, WHO IS ALSO AN EMPLOYEE AT THE UNIVERSITY. THE AMOUNT SHOWN REPRESENTS IRS FORM W-2 BOX 5 WAGES FOR REPORTING 990 CALENDAR YEAR 2022 FOR FATAMEH N. NADERSHAHI.
	NADER NADERSHAHI, DEAN DUGONI SCHOOL OF DENTISTRY, KEY EMPLOYEE, IS RELATED TO NAVID KNIGHT, HIS BROTHER, WHO IS ALSO AN EMPLOYEE AT THE UNIVERSITY. THE AMOUNT SHOWN REPRESENTS IRS FORM W-2 BOX 5 WAGES FOR REPORTING 990 CALENDAR YEAR 2022 FOR NAVID KNIGHT.
	ELIZABETH ORWIN, DEAN OF THE SCHOOL OF ENGINEERING AND COMPUTER SCIENCE, KEY EMPLOYEE, IS RELATED TO PAUL ORWIN, HER HUSBAND, WHO IS ALSO AN EMPLOYEE AT THE UNIVERSITY. THE AMOUNT SHOWN REPRESENTS IRS FORM W-2 BOX 5 WAGES FOR REPORTING 990 CALENDAR YEAR 2022 FOR PAUL ORWIN.
SCHEDULE L, PART IV - BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS	A CONTRIBUTOR, PROVIDES MEDICAL EQUIPMENT USED BY STUDENTS IN DENTAL COURSES AND MADE A CONTRIBUTION TO THE UNIVERSITY. THE AMOUNT SHOWN REPRESENTS ALL PAYMENTS MADE TO THE VENDOR IN FISCAL YEAR 2023.

#### SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

# **Noncash Contributions**

OMB No. 1545-0047 2022

Open to Public

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection Employer identification number

Name of the organization UN

UNIVE	RSITY OF THE PACIFIC					94	-11562	66		
Part	Types of Property				1					
		<b>(a)</b> Check if applicable	<b>(b)</b> Number of contributions or items contributed	(c) Noncash cont amounts repo Form 990, Part V	orted on		ethod o ish cont			
1	Art-Works of art	~	3		10,410	MAR	KET VA	LUE		
2	Art-Historical treasures									
3	Art-Fractional interests									
4	Books and publications									
5	Clothing and household									
	goods	~			13,334	MAR	KET VA	LUE		
6	Cars and other vehicles									
7	Boats and planes									
8	Intellectual property									
9	Securities-Publicly traded	~	149		3,749,868	MAR	KET VA	LUE		
10	Securities—Closely held stock .									
11	Securities – Partnership, LLC,									
	or trust interests									
12	Securities-Miscellaneous									
13	Qualified conservation									
	contribution—Historic structures									
14	Qualified conservation									
14	contribution-Other									
15	Real estate – Residential									
16	Real estate – Commercial	~	1		4,078,000	NONE	<u> </u>			
17	Real estate—Other									
18	Collectibles									
19	Food inventory	~	15		14,449	MAR	ET VA	LUE		
20	Drugs and medical supplies									
21	Taxidermy									
22	Historical artifacts									
23	Scientific specimens									
24 25	Other ( EDUCATION ITEMS )	~	25		948,930	MADE				
25 26	Other ( CHARITABLE AUCTION ITEMS )	~	120		42,015	-				
20 27	Other ()	•	120		42,013			LUL		
28	Other ()									
29	Number of Forms 8283 received	by the ord	panization during the tax v	vear for contribu	utions for					
	which the organization completed					29		0		
									Yes	No
30a	During the year, did the organizat	tion receive	by contribution any prope	erty reported in I	Part I, lines	s 1 thre	ough			
	28, that it must hold for at least 3									
	used for exempt purposes for the	entire hold	ing period?				-	30a		~
b	If "Yes," describe the arrangemen									
31	Does the organization have a						dard			
	contributions?						-	31	~	
32a	Does the organization hire or use contributions?							32a		~

contributions? . b If "Yes," describe in Part II.

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, 33 describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2022

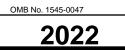
**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE M, PART I - EXPLANATIONS OF	ART - WORKS OF ART - NUMBER OF CONTRIBUTIONS
REPORTING METHOD FOR	SECURITIES - PUBLICLY TRADED - NUMBER OF CONTRIBUTIONS
NUMBER OF CONTRIBUTIONS	FOOD INVENTORY - NUMBER OF CONTRIBUTIONS
	CLOTHING AND HOUSEHOLD GOODS - NUMBER OF CONTRIBUTIONS
	OTHER - EDUCATION ITEMS NUMBER OF CONTRIBUTIONS
	OTHER - CHARITABLE AUCTION ITEMS NUMBER OF CONTRIBUTIONS

# Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Department of Treasury Internal Revenue Service

- Attach to Form 990 or 990-EZ.
- Go to www.irs.gov/Form990 for the latest information.



Open to Public Inspection

Employer Identification Number 94-1156266

Name of the Organization	
UNIVERSITY OF THE PACIFIC	

Return Reference - Identifier	Explanation
FORM 990, PART I, LINE 1 - BRIEF MISSION	PREPARING INDIVIDUALS FOR LASTING ACHIEVEMENT AND RESPONSIBLE LEADERSHIP IN THEIR CAREERS AND COMMUNITIES.
FORM 990, PART I, LINE 6 - TOTAL NUMBER OF VOLUNTEERS	THE UNIVERSITY IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARTMENTS, AND PROGRAMS, BUT THE UNIVERSITY DOES NOT FORMALLY TRACK THIS POPULATION.
FORM 990, PART III, LINE 4A - PROGRAM SERVICE DESCRIPTION	LAW AND HAS ALSO EXPANDED TO INCLUDE SEVERAL SPECIALIZED LEGAL DEGREE PROGRAMS, GRADUATE PROGRAMS AND THE SCHOOL OF HEALTH SCIENCES.
FORM 990, PART III, LINE 4D - DESCRIPTION OF OTHER	(EXPENSES \$14,186,114 INCLUDING GRANTS OF )(REVENUE )
PROGRAM SERVICES	RESEARCH: INCLUDES EXPENDITURES FOR ACTIVITIES SPECIFICALLY DESIGNED TO PRODUCE HIGH-QUALITY RESEARCH OUTCOMES WHILE PROVIDING HANDS-ON RESEARCH TRAINING TO BOTH UNDERGRADUATE AND GRADUATE STUDENTS.
FORM 990, PART VI, LINE 1A - EXECUTIVE COMMITTEE	THE EXECUTIVE COMMITTEE IS EMPOWERED TO ACT FOR THE BOARD BETWEEN REGULAR BOARD MEETINGS ON ALL MATTERS EXCEPT THE FOLLOWING, WHICH SHALL BE RESERVED FOR THE BOARD: (I) PRESIDENTIAL SELECTION AND TERMINATION, (II) BOARD MEMBER AND BOARD OFFICER ELECTION, (III) CHANGES IN MISSION AND PURPOSES OF THE INSTITUTION, (IV) AMENDMENTS TO THE ARTICLES OF INCORPORATION AND BYLAWS, (V) INCURRENCE OF CORPORATE INDEBTEDNESS, (VI) ACQUISITION, SALE AND OTHER DISPOSITION OF REAL ESTATE, EXCEPT THE ACQUISITION, SALE OR OTHER DISPOSITION OF REAL ESTATE WHICH MEETS CERTAIN CONDITIONS SET FORTH IN BOARD POLICY, (VII) ADOPTION OF THE ANNUAL BUDGET, AND (VIII) CONFERRAL OF DEGREES.
	IN ADDITION TO ITS AUTHORITY TO TAKE ACTION ON EMERGENCY MATTERS THAT CANNOT OR SHOULD NOT BE DEFERRED TO THE NEXT SCHEDULED MEETING OF THE BOARD, THE EXECUTIVE COMMITTEE SHALL: (I) OVERSEE THE WORK OF THE BOARD COMMITTEES, (II) PERIODICALLY REVIEW THE BYLAWS AND RECOMMEND ANY APPROPRIATE CHANGES TO THE BOARD, AND (III) SUPPORT THE PRESIDENT, AND ANNUALLY EVALUATE HIS OR HER PERFORMANCE, COMPENSATION AND CONDITIONS OF EMPLOYMENT.
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	THE FULL BOARD OF REGENTS OF THE UNIVERSITY ANNUALLY REVIEWS THE IRS 990 PRIOR TO FILING USING THE FOLLOWING PROCESS:
	<ul> <li>A DRAFT OF THE RETURN IS ELECTRONICALLY SUBMITTED TO THE BOARD AUDIT COMMITTEE FOR REVIEW. THE AUDIT COMMITTEE CHAIR THEN SENDS COMMENTS AND QUESTIONS TO THE CHIEF FINANCIAL OFFICER FOR RESOLUTION.</li> <li>THE CHIEF FINANCIAL OFFICER SUMMARIZES THE AUDIT COMMITTEE'S QUESTIONS IN WRITING AND SUBMITS THE EXPLANATIONS AND A DRAFT OF THE RETURN TO THE FULL BOARD FOR ANY FURTHER COMMENT.</li> <li>BOARD MEMBERS SEND COMMENTS AND QUESTIONS TO THE AUDIT COMMITTEE CHAIR. THE CHAIR FORWARDS QUESTIONS TO THE CHIEF FINANCIAL OFFICER FOR RESOLUTION.</li> <li>THE CHIEF FINANCIAL OFFICER SUMMARIZES THE BOARD'S QUESTIONS IN WRITING AND SUBMITS THE CXPLANATIONS TO THE AUDIT COMMITTEE CHAIR FOR ANY FURTHER COMMENT.</li> <li>THE CHIEF FINANCIAL OFFICER SUMMARIZES THE BOARD'S QUESTIONS IN WRITING AND SUBMITS THE EXPLANATIONS TO THE AUDIT COMMITTEE CHAIR FOR ANY FURTHER COMMENT.</li> </ul>

Return Reference - Identifier	Explanation
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	THE UNIVERSITY REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH ITS WRITTEN CONFLICT OF INTEREST POLICY. EACH YEAR, ALL BOARD OF REGENTS MEMBERS AND KEY EMPLOYEES IDENTIFIED BY THE BOARD'S AUDIT COMMITTEE, INCLUSIVE OF THOSE REPORTED AS BOARD MEMBERS, OFFICERS, KEY EMPLOYEES, HIGHLY COMPENSATED EMPLOYEES AND FORMER KEY AND/OR HIGHLY COMPENSATED EMPLOYEES IN THIS IRS 990, ARE REQUIRED TO COMPLETE AND SIGN A CONFLICT OF INTEREST SURVEY. SURVEYS ARE SUBMITTED CONFIDENTIALLY TO THE DIRECTOR OF INTERNAL AUDIT FOR REVIEW. ALL INDIVIDUALS SURVEYED ARE REQUIRED TO SIGN AN ANNUAL DISCLOSURE OF ANY DIRECT OR FIDUCIARY RELATIONSHIPS THAT THEY (OR MEMBERS OF THEIR FAMILY) MAINTAIN WITH ORGANIZATIONS THAT DO BUSINESS WITH THE UNIVERSITY WHICH COULD BE REASONABLY CONSTRUED TO AFFECT THEIR INDEPENDENT, UNBIASED JUDGMENT IN LIGHT OF THEIR DECISION-MAKING AUTHORITY OR RESPONSIBILITY. THESE INDIVIDUALS ("COVERED PERSONS") AFFIRM THEY:
	- HAVE RECEIVED A COPY OF THE CONFLICT OF INTEREST POLICY; - HAVE READ AND UNDERSTAND THE POLICY; - AGREE TO COMPLY WITH THE POLICY: AND - HAVE DISCLOSED ANY DIRECT OR INDIRECT FINANCIAL INTEREST RELATIONSHIP.
	ANY POTENTIAL CONFLICTS ARE ADDRESSED THROUGH FURTHER DISCUSSION WITH THE RESPONDENT AND RESOLVED AND DISCLOSED AS APPROPRIATE. IF THE DIRECTOR OF INTERNAL AUDIT HAS REASONABLE CAUSE TO BELIEVE A COVERED PERSON HAS FAILED TO DISCLOSE ACTUAL OR POSSIBLE CONFLICTS OF INTERESTS, HE OR SHE SHALL INFORM THE PERSON OF THE BASIS FOR SUCH BELIEF AND ALLOW THE COVERED PERSON AN OPPORTUNITY TO EXPLAIN THE ALLEGED FAILURE TO DISCLOSE.
	COVERED PERSONS WHO HAVE DECLARED OR BEEN FOUND TO HAVE A CONFLICT OF INTEREST MUST REFRAIN FROM PARTICIPATION IN THE CONSIDERATION OF PROPOSED TRANSACTIONS, UNLESS FOR SPECIAL REASONS THE BOARD OR ADMINISTRATION REQUESTS CLARIFYING INFORMATION OR INTERPRETATION. PERSONS WITH CONFLICTS MAY NOT VOTE OR BE PRESENT AT THE TIME OF A VOTE.
	IF AFTER SUCH NOTICE AND OPPORTUNITY TO DISCLOSE IS PROVIDED, THE CHAIR OF THE AUDIT COMMITTEE DETERMINES THAT A FAILURE TO MAKE THE REQUIRED DISCLOSURE CONTINUES, THE MATTER IS REFERRED TO THE AUDIT COMMITTEE OF THE BOARD OF REGENTS, WHO REVIEW THE MATTER AND IF IT IS DETERMINED THAT THERE IS A CONFLICT REFERS THE MATTER TO THE FULL BOARD OF REGENTS, WHICH TAKES THE NECESSARY ACTION TO MITIGATE THE CONFLICT TO PROTECT THE INTEREST OF THE UNIVERSITY.
	IN ADDITION, THE UNIVERSITY SEPARATELY SURVEYS ALL BOARD MEMBERS, OFFICERS, KEY EMPLOYEES, HIGHLY COMPENSATED EMPLOYEES AND FORMER KEY AND/OR HIGHLY COMPENSATED EMPLOYEES AS PART OF THE ANNUAL IRS 990 REVIEW PROCESS TO INFORM THE ANSWERS TO CONFLICT OF INTEREST AND GOVERNANCE QUESTIONS.
FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	THE UNIVERSITY'S BOARD OF REGENTS IS RESPONSIBLE FOR REVIEWING THE PERFORMANCE OF THE PRESIDENT AND SETTING THE PRESIDENT'S COMPENSATION UPON THE RECOMMENDATIONS OF THE BOARD'S EXECUTIVE COMMITTEE AND HUMAN RESOURCES COMMITTEE. THE HUMAN RESOURCES COMMITTEE IS APPOINTED BY THE BOARD TO PROVIDE OVERSIGHT OF EXECUTIVE COMPENSATION; REVIEW UNIVERSITY COMPENSATION PLANS THAT GUIDE THE COMPENSATION OF UNIVERSITY EMPLOYEES; AND PROVIDE INSIGHT, OVERSIGHT AND FORESIGHT IN MATTERS OF TALENT AND CULTURE. THE HUMAN RESOURCES COMMITTEE PROVIDES A RECOMMENDATION TO THE EXECUTIVE COMMITTEE ON A COMPENSATION PACKAGE FOR THE PRESIDENT THAT IS APPROPRIATELY COMPETITIVE IN LIGHT OF BENCHMARK DATA AND THE PRESIDENT THAT IS PERFORMANCE. EACH YEAR, THE HUMAN RESOURCES COMMITTEE, COMPOSED OF THREE TO FOUR NONEMPLOYEE MEMBERS OF THE BOARD, IS FORMED TO STUDY AND MAKE PRESIDENTIAL COMPENSATION RECOMMENDATIONS TO THE EXECUTIVE COMMITTEE. IN ACCORDANCE WITH THE BYLAWS (ARTICLE IV), THE EXECUTIVE COMMITTEE CONDUCTS A PERFORMANCE REVIEW OF THE PRESIDENT AND REVIEWS THE RECOMMENDATIONS OF THE HUMAN RESOURCES COMMITTEE. THE EXECUTIVE COMMITTEE THEN MAKES A RECOMMENDATION TO THE FULL BOARD AS TO THE EXECUTIVE COMMITTEE. THE EXECUTIVE COMMITTEE THEN MAKES FOR THE PRESIDENT. THE FULL BOARD AS TO THE EXECUTIVE COMMITTEE, THE BOARD OF REGENTS, IS RECUSED FROM ALL COMPENSATION OF THE HUMAN RESOURCES COMMITTEE, AND EXECUTIVE COMMITTEE, THE BOARD OF THE PRESIDENT. THE FULL BOARD AS TO THE EXECUTIVE COMMITTEE, THE RECOMMENDATIONS OF THE HUMAN RESOURCES COMMITTEE, THE BOARD OF THE PRESIDENT. THE THE RESIDENT. THE THE BOARD OF REGENTS, IS RECUSED FROM ALL COMPENSATION DISCUSSIONS, AND IS NOT INVOLVED IN ANY DECISIONS OF THE EXECUTIVE COMMITTEE OR THE BOARD OF THE HUMAN RESOURCES COMMITTEE AND EXECUTIVE COMMITTEE, THE BOARD OF THE BOARD OF REGENTS, IS RECUSED FROM ALL COMPENSATION SAND DECISION (AS APPLICABLE) ON THE FOLL BOARD BASE THEIR RECOMMENDATIONS AND DECISION (AS APPLICABLE) ON THE FOLL BOARD BASE THEIR RECOMMENDATIONS AND DECISION (AS APPLICA

Return Reference - Identifier	Explanation	
FORM 990, PART VI, LINE 15B - PROCESS TO ESTABLISH COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES	THE BOARD OF REGENTS IS RESPONSIBLE FOR ESTABLISHING THE CONDITION: FOR OTHER KEY INSTITUTIONAL OFFICERS WHO SERVE UNDER THE DIRECTION PRESIDENT, INCLUDING THE PROVOST, THE VICE PRESIDENTS AND OTHER KEY WORKING THROUGH ITS HUMAN RESOURCES COMMITTEE, THE BOARD REVIEW COMPENSATION PLANS THAT GUIDE THE COMPENSATION OF UNIVERSITY EMPL HUMAN RESOURCES COMMITTEE PROVIDES OVERSIGHT OF EXECUTIVE COMPE RECOMMENDING TO THE BOARD WHICH SENIOR UNIVERSITY OFFICERS AND OT EMPLOYEES OTHER THAN THE PRESIDENT SHOULD BE SUBJECT TO THE BOARD THEN THE COMMITTEE ENSURES THAT THE SALARY RANGES FOR THESE POSIT PROCEDURES USED BY THE UNIVERSITY IN DETERMINING THEIR COMPENSATION APPLICABLE TAX, ACCOUNTING, AND LEGAL REQUIREMENTS AND ENABLE THE RECRUIT AND RETAIN SUPERIOR TALENT IN THESE POSITIONS. THE HUMAN RES COMMITTEE FURTHER DIRECTS THE UNIVERSITY IN THE RETENTION OF A QUAL INDEPENDENT COMPENSATION CONSULTANT TO PROVIDE COMPARATIVE MARF ON COMPENSATION AND BENEFITS FOR THE PRESIDENT AND OTHER KEY EMPL ADVISE THE COMMITTEE ON COMPENSATION TRENDS AND REGULATORY COMP THE HUMAN RESOURCES COMMITTEE REVIEWS AND PROVIDES GUIDANCE TO T REGARDING COMPENSATION PHILOSOPHIES AND PLANS THAT GUIDE THE COM UNIVERSITY EMPLOYEES EACH YEAR, THE PRESIDENT REVIEWS THE MOST REC THE UNIVERSITY IS INDEPENDENT COMPENSATION CONSULTANT, ALONG WITH, ANNUAL COMPENSATION SURVEYS PREPARED BY THE ASSOCIATION OF CALIFC AND UNIVERSITIES (AICCU) AND THE COLLEGE AND UNIVERSITY PERSONNEL AT (CUPA), IN ORDER TO ESTABLISH COMPARABLE RATES OF PAY FOR SIMILARLY- INSTITUTIONS.	OF THE EMPLOYEES. S UNIVERSITY OYEES. THE INSATION BY HER KEY D'S REVIEW AND IONS, AND THE DN, MEET UNIVERSITY TO SOURCES IFIED CET INFORMATION OYEES, AND TO ULANCE ISSUES. HE PRESIDENT PENSATION OF DENT REPORT BY AS APPROPRIATE, DRIVIA COLLEGES DMINISTRATORS
	COMPENSATION FOR OTHER KEY EMPLOYEES IS ESTABLISHED BY THE PROVOS PRESIDENT WITH OVERSIGHT RESPONSIBILITY FOR THE RELATED SCHOOL OR THE ABOVE SOURCES ALONG WITH OTHER SOURCES RELEVANT TO THE RESPO THE SCHOOL OR DIVISION KEY EMPLOYEE POSITION.	DIVISION, USING
	PERFORMANCE REVIEWS, ALONG WITH ANY MERIT AND EQUITY SALARY ADJUS COMPLETED DURING THE FISCAL YEAR ENDED 6/30/23.	TMENTS, WERE
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	THE UNIVERSITY'S CONFLICT OF INTEREST POLICIES AND AUDITED FINANCIAL S POSTED ON ITS WEBSITE, WWW.PACIFIC.EDU. THE GOVERNING DOCUMENTS AF PUBLICLY AVAILABLE EXCEPT TO THE EXTENT THAT THEY APPEAR AS ATTACHN DETAILED IN RESPONSE TO QUESTION NUMBER 18, IN WHICH CASE THEY WOUL UPON REQUEST TO THE OFFICE OF GENERAL COUNSEL, UNIVERSITY OF THE P/ PACIFIC AVENUE, STOCKTON, CA 95211. CERTAIN GOVERNING DOCUMENTS, INC UNIVERSITY'S ARTICLES OF INCORPORATION, ARE ON FILE WITH THE STATE OF	RE NOT MADE MENTS TO FORMS D BE PROVIDED ACIFIC, 3601 CLUDING THE
FORM 990, PART VII, SECTION A, LINE 1A, COLUMN (B) - AVERAGE HOURS PER WEEK	THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, AND HIGHEST COMPENSATED EMPLOYEES. FULL-TIME EXEMPT EMPLOYEES OF ARE EXPECTED TO WORK NO LESS THAN 40 HOURS PER WEEK. AMOUNTS PROV ARE BASED UPON UNIVERSITY ESTIMATES.	THE UNIVERSITY
FORM 990, PART VIII, LINE 1E - GOVERNMENT GRANTS (CONTRIBUTIONS)	ON APRIL 9, 2020, THE SECRETARY OF EDUCATION, BETSY DEVOS, ANNOUNCED OF CARES ACT FUNDING FOR EMERGENCY FINANCIAL AID GRANTS TO STUDEN' OF THE PACIFIC (AND OTHER COLLEGES AND UNIVERSITIES NATIONWIDE). THE GOVERNMENT PASSED LEGISLATION CALLED THE CORONAVIRUS AID, RELIEF A SECURITY (CARES) ACT. THE BILL BUILDS UPON EARLIER VERSIONS OF THE CA INTENDED TO BE A THIRD ROUND OF FEDERAL GOVERNMENT SUPPORT IN THE COVID-19 PUBLIC HEALTH CRISIS AND ASSOCIATED ECONOMIC FALLOUT. THE B FUNDING FOR EMERGENCY GRANTS FOR ELIGIBLE STUDENTS. IN FISCAL YEAR UNIVERSITY OF THE PACIFIC RECEIVED \$3,226,554 OF ADDITIONAL FUNDING WH ISSUE INDIVIDUAL AWARDS TO STUDENTS FOR THEIR EMERGENCY EXPENSES I RESULT OF THE COVID-19 PANDEMIC.	TS OF UNIVERSITY FEDERAL ND ECONOMIC RES ACT AND IS WAKE OF THE ILL INCLUDES 2023, THE ICH WAS USED TO
FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET	(a) Description	(b) Amount
ASSETS OR FUND BALANCES	ACTUARIAL GAIN (LOSS) ON TRUST & ANNUITY AND OTHER CHANGES	- 192,771
	INVESTMENT RETURN (LOSS), NET OF DISTRIBUTIONS OTHER CHANGES	20,236,264 - 261,398
SCHEDULE B, PART I - CONTRIBUTIONS	AMOUNTS REPORTED ON PART VIII, LINE 1F AND SCHEDULE B, PART I REPRESE CONTRIBUTION REVENUE REFLECTED IN THE AUDITED FINANCIAL STATEMENTS	
SCHEDULE F, PART I - PROGRAM SERVICES-RELATED EXPENDITURES	INDIRECT EXPENSES ARE NOT TRACKED FOR THESE PROGRAMS AS WE ONLY T FUNDS TRANSFERRED TO FOREIGN COUNTRIES TO SUPPORT THESE PROGRAM	
SCHEDULE F, PART I, LINE 3(F) -	THE AMOUNTS LISTED IN COLUMN (F) FOR THE UNIVERSITY'S INVESTMENTS IN A AMERICAN/CARIBBEAN, EAST ASIA AND THE PACIFIC, AND EUROPE REFER TO T VALUE OF INVESTMENTS FOR THAT PARTICULAR REGION, NOT SOLELY THE EXE THE FISCAL TAX YEAR ENDED 6/30/23, AS REQUIRED BY THE IRS.	HE FAIR MARKET

#### SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2022 **Open to Public** 

Inspection

Employer identification number

94-1156266

Department of the Treasury Internal Revenue Service

Name of the organization

UNIVERSITY OF THE PACIFIC

#### Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I

<b>(a)</b> Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity
(1) TRI-CITY PROPERTIES LLC (82-2573286) 3622 STAGG WAY, STOCKTON, CA 95211	REAL PROPERTY HOLDINGS	СА	0	797,945	UNIVERSITY OF THE PACIFIC
(2)	-				
(3)					
(4)	-				
(6)					

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	<b>(e)</b> Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section Sectio	<b>g)</b> 512(b)(13) rolled tity?
						Yes	No
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
For Paperwork Reduction Act Notice, see the Instructions for Form 990	0.	Cat. N	o. 50135Y		Schedule R	(Form 99	) 2022

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

124

# Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. (a) (b) (c) (d) (e) (f) (g) (h) (i) (j) (j) (k) Name, address, and EIN of Primary activity Legal Direct controlling Predominant Share of total Share of end-of Disproportionate Code V – UBI General or Percentag

Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of- year assets	Disprop	tions?	Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	aging	Percentage ownership
		country)		sections 512-514)			Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)	-											

# Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	<b>(e)</b> Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Percentage ownership	Section scont	<b>(i)</b> 512(b)(13) trolled tity?
								Yes	No
(1)(SEE STATEMENT)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Schedule R (Form 990) 2022

Part V

Note	te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		١	'es No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	🔽	1a	~
b	Gift, grant, or capital contribution to related organization(s)	🔽	1b	~
С	Gift, grant, or capital contribution from related organization(s)		1c	~
d	Loans or loan guarantees to or for related organization(s)		1d	~
е			1e	~
f	Dividends from related organization(s)	[	1f	~
g	Sale of assets to related organization(s)		1g	~
ĥ			1h	~
i	Exchange of assets with related organization(s)		1i	~
i	Lease of facilities, equipment, or other assets to related organization(s)		1j	~
,				
k	Lease of facilities, equipment, or other assets from related organization(s)		1k	~
I.	Performance of services or membership or fundraising solicitations for related organization(s)		11	· ·
m			1m	ľ v
n			1n	· ·
0			10	- V
U		· · ·	10	
n	Reimbursement paid to related organization(s) for expenses		1p	~
p				- V
q		· · ·	<u>1q</u>	~
	Other transfer of each or even out the velocities (a)		4	
r	Other transfer of cash or property to related organization(s)		1r	
S	Other transfer of cash or property from related organization(s)		1s	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and	transaction	1 thres	noias.
	(a) (b) (c) Name of related organization Transaction Amount involved Method of	<b>(d)</b> of determining a	amount	involved
	type (a-s)	in determining a	amount	moned
(4)				
(1)				
(0)				
(2)				
(0)				
(3)				
(4)				
(5)				
(5)				
(0)				
(6)		0.1	/ <b>F</b>	000) 000
		Schedule R (	(Form	990) 202

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

#### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec 501	tion (c)(3)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	Disprop	h) ortionate itions?		(j) General or managing partner?		General or managing		General or managing		General or managing		General or managing		managing		General or managing		General or managing		General or managing		General or managing		General or managing		General or managing		General or managing		General or managing		General or managing		General or managing		General or managing		General or managing		<b>(k)</b> Percentage ownership																
				sections 512–514)	Yes	No			Yes	No		Yes No	1																																																			
(1)																																																																
(2)																																																																
(3)																																																																
(4)																																																																
(5)																																																																
(6)																																																																
(7)																																																																
(8)																																																																
(9)																																																																
(10)																																																																
(11)																																																																
(12)																																																																
(13)																																																																
(14)																																																																
(15)																																																																
(16)																																																																

Schedule R (Form 990) 2022

Part IV	Identification of Related Organizations Taxable as a Corporation or Trust (continued)
---------	---

(a) Name, address and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Se 512(b contre enti Yes	o)(13) olled
(1) CHARITABLE REMAINDER TRUSTS (1)	INVESTMENT	CA	N/A	TRUST	N/A	N/A	N/A		~